

SAUGUS, MASSACHUSETTS

The Saugus

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THE TOWN REPORT Page ONE

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TOWN REPORT

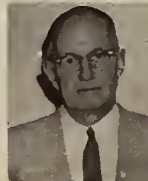
1960



Samuel W. Ludwig
...Selectman



Frank K. Barthold
...Selectman



Chairman
Vernon W. Evans
...Selectman



Albion R. Rice
...Selectman



Arthur E. Gustafson
...Selectman



John B. Kennedy
...Town Manager



James W. Currier
School Committee



Anne Cogliano
School Committee



Robert M. Braid
School Committee
Chairman



George A. McCarrier
School Committee



Peter A. Rossetti
School Committee

1960 Report

Town Manager

To the Citizens of Saugee:

Submitted, herewith, are the various reports of Town Officers, Town Officials and Department Heads. These reports give you a detailed picture of what was accomplished during the year, also a complete financial picture.

Once again, I am happy to report that the business of the Town was carried on throughout the year within the framework of the appropriations and it was not necessary to have special Town Meetings for any supplementary departmental appropriations.

We have submitted our budget and recommendations for the year 1961 and we expect to manage the Town for the year 1961 with an even greater degree of efficiency and economy and with a better record of accomplishment than we did in the year 1960.

In closing, I wish to thank, first, the Board of Selectmen for their excellent cooperation in the matter of helping me get things done. Also I wish to express my extreme gratitude to all Town Officials, Town Employees and any citizens of Saugee who contributed in any way toward helping to make 1960 a year of accomplishment.

John B. Kennedy
Town Manager

1960 Report

Town Moderator

To the Town Manager:

I hereby submit my annual report as Moderator.

The annual Town Meeting completed its business in seven sessions. There were two special Town Meetings.

I appointed three members to the Finance Committee for the regular three year term. Two members were appointed for one year unexpired terms.

I wish to take this opportunity to express my appreciation for the cooperation of the Town Meeting members, the Finance Committee and all Town Officials. Respectfully submitted,

C. F. Nelson Pratt
Town Moderator

1960 Report

Veteran's Benefits

Mr. John B. Kennedy

Town Manager

Dear Sir:

Herewith a brief summary of the activities in the Veterans' Benefits department for the year 1960.

There has been numerous cases wherein requests for temporary aid furnished while the head of the home is unemployed due to illness. This has heretofore the permanent cases heretofore reported to a great extent. There were 55 cases handled in the need category with 120 persons receiving benefits.

In October, due to industrial difficulties this department received 46 applications of which 5 were rejected as not qualifying. The cases accepted gave benefits to 218 persons at a cost to the town of \$2,927.29. It was fortunate that the demand came in the warm period of the year or much more would have been needed for fuel allowances.

The medical costs are increasing each year due to the constant rises in hospital rates and

1960 Report

Board of Selectmen

To the Citizens of Saugee:

Your Board of Selectmen herewith submits its Annual Report to the citizens of Saugee for the year 1960.

The present Board of Selectmen comprises Chairman Vernon W. Evans, retired Superintendent of Schools, Arthur E. Gustafson, well known builder and former Chairman of the Board of Assessors, Samuel W. Ludwig, a successful business executive, Albion R. Rice, an attorney and retired High School teacher, and Frank K. Berthold, long-time Saugee citizen, business man and farmer.

Because of the experience and variety of interests of its members, in all modesty, we believe it to be an extremely well-balanced Board of Selectmen.

The Board has functioned as a unit for the best interests of the Town of Saugee. This is true, although, on many occasions, it's individual members have not hesitated to clearly express their own individual convictions. This has been done in public meetings, yet with no cheap publicity such as has so injured our community in recent years.

Your Board is pleased to report that our Town is presently enjoying a very healthy economic growth. During the tenure of the present Board of Selectmen, more new business has located, or is presently locating, in the Town of Saugee, than in any other comparable period in the history of our community.

A partial list is as follows:

1. The huge new modern Sears, Roebuck and Company's store on Route 1.
2. Thirty, or more, other stores presently being erected adjacent to Sears on the former Town Farm site.
3. A mammoth Zayre Department store at the junction of Route #1 and Walnut Street.
4. A large Gem Discount store to be constructed on the Lynn Fells Parkway.
5. The Rayco Company establishment now in the process of construction on Route #1.
6. A modern new hotel, also in the process of construction on the easterly side of Route #1.
7. The handsome new plant of the Eastern Tool and Stamping Company on Ballard Street.
8. The new Star Market to be located at the junction of Route #1 and Walnut Street.

When all of these projects have been completed, they will prove to be a tremendous financial asset to our Town. This is so because they will materially broaden our municipal tax base and, over the years, lighten the taxburden which now rests rather heavily upon the shoulders of our homeowners.

In each case, your Board of Selectmen has encouraged, and aided, these business establishments to locate within the boundaries of our Town. We wish them every success and promise our cooperation.

In addition to the above, hundreds of new, and expensive, homes have been erected in Saugee within the past two or three years. This is especially true in the Oaklandvale, Lynnhurst, and Saugee Center sections of our Town.

seriousness of many of the applicants illnesses.

Respectfully submitted,
N. V. Bartlett
Veterans' Agent

Much real progress has also been accomplished in the areas of highway construction, sewer main extensions, and the new construction of water mains, including the replacement of the same.

Your Board of Selectmen is of the unanimous opinion that this triple municipal improvement program has been ably carried out by our Town Manager, Mr. John B. Kennedy, and by Mr. Ernest Pesce, Superintendent of Public Works.

Two new major building additions are now being undertaken to alleviate the crowded classroom situation in our Public School System. The twelve classroom addition, to the Hurd Avenue Elementary School, is now nearly completed and should be ready for occupancy around March 1, 1961. The spacious addition, to our Saugee High School, is also well underway. Both additions are being constructed under the supervision of the Town Manager, as Chapter 17 states they should be. They are being constructed without fanfare and without the sounding of trumpets, and also without charges of inefficiency, waste, and extravagance.

During the past year, and the previous year, your Board of Selectmen has made rapid strides in the reduction of long-standing, non tax producing, tax titles held by the Town. By conducting public auction tax title land sales, we have disposed of hundreds of these parcels for cash. Many thousands of dollars, as a result, have been turned into the Town Treasury. Perhaps even more important is the fact that these former tax title lands are now producing much needed tax revenue for the Town. Most of these parcels of tax title land were previously tax liabilities, bringing in no taxes to the Town for periods ranging from ten to thirty-five years.

Your Board of Selectmen, together with the Town Manager, has initiated and placed into operation a plan for vastly improved street lighting. We have done this in the belief that modern and adequate street lighting makes for improved highway safety, the better protection of the homes and property of our citizens, as well as resulting in excellent advertising for the Town of Saugee.

Two steps, in this program, have already been completed. Lincoln Avenue from Franklin Square, East Saugee, to Cliffondale Square, in Cliffondale, has been given a complete new look and is probably now the best lighted thoroughfare in the entire Greater Boston Metropolitan area. The other step, already taken, has been the placing of the same new modern lights in other sections of our Town.

In the near future, as fast as our finances will permit, the Lincoln Avenue type of lighting will be installed on Central, Essex, Main, and Winter Streets.

Your Board, with the cooperation of the Town Manager, successfully negotiated a satisfactory agreement with Pierre Ruetten for the purchase of his property for the site of a new Junior High School, also with Allen M. Stocker for his property for the same purpose. The consummated agreement, with Mr. Ruetten, resulted in a substantial money saving to the Town from the asked for price when the negotiations started. A Special Town Meeting has unanimously approved both agreements, made by your Board of Selectmen, and the purchases are presently to be duly recorded.

For years, our Town has been plagued with having various of our

tax rate and our general tax structure. It is imperative, in our opinion that our tax rate be kept within reasonable bounds and especially within the payable ability of our home-owner taxpayers. With Federal, State, and local taxes at an all-time high, it is of constantly increasing importance that our municipal expenditures, for whatever purpose, streets bearing the same name. The situation has caused confusion to the Postal Authorities, to the Police and Fire Departments, and to people who visit our community.

This Board of Selectmen intends to correct this bad situation. At their request, the Town Council has already given the Board a legal opinion as to the proper procedure to be taken to correct the existing situation. These steps will now be taken by the Town Manager and by the Boards and officials under his direction.

Our various Town Departments have functioned well during the past year. We are especially proud of the snow removal work of the men of the Public Works Department under the direction of Superintendent Ernest Pesce. It is no secret that our highway, after severe snow storms, are the envy of motorist and homeowners from other communities. We also specifically salute the officers and men of our Police Department for the speedy apprehension of those allegedly responsible for the brutal and senseless Robert Hall Store murder. We mention these two departments with pride and with no desire to minimize the efficient accomplishments of our other Town Departments.

Looking ahead, it is the unanimous opinion of your Board of Selectmen that our greatest municipal problem concerns our be kept within the limits of our municipal income. To proceed otherwise is to openly invite the ultimate confiscation of homes and to endanger and undermine the very financial solvency of the Town itself. An individual citizen cannot long spend beyond his income without courting financial disaster, that which is true of an individual, is just as true of a municipality.

Our municipal needs are many. This fact, we all know! It is equally true, however, that all of our needs cannot be remedied at once. Neither can all of our problems be solved by the wave of a magic wand in the hands of a politician.

Thus we sincerely ask for the patient cooperation of all Town officials, as well as of all of our citizens. Working together we can continue to progress, and, at the same time, preserve our fundamental financial soundness so necessary to our community well-being. The Nord Davis Associates, in their Master Plan Report, rather dramatically point out that the preservation of our municipal financial solvency is our most important responsibility. This fact should be remembered by every conscientious Town Official and by every thoughtful citizen.

In conclusion, we desire to thank our Town Manager, Mr. John B. Kennedy, and our faithful clerk, Mr. John T. Raiche, for their cooperation in our efforts to make Saugee a better place in which to live.

May we also express our gratitude, and our thanks, to all of the heads of our various Town Departments, to the members of all the many Town Boards, and last, but certainly not least, to all of our faithful Town Employees, for their sincere cooperation with

1960 Report

Fire Prevention

To the Town Manager:

I hereby submit the Report of the Bureau of Fire Prevention for the year ending December 31, 1960.

The purposes of the Bureau of Fire Prevention is to make inspections, procure and remedy existing conditions that are a potential fire hazard against life and the protection of property.

The schools of the Town of Saugee which are one of the greatest concern are inspected approximately four times a year to keep them as safe as possible from fire and for the safety of our children, teachers, personnel and the public when meetings are conducted and public functions are held.

Many improvements have been made in the schools for better protection and housekeeping in the accumulation of rubbish and debris. In several of the schools approved incinerators for this purpose have been installed. Several new fire alarm boxes have been installed in schools that previously did not have any. Fire drills are conducted by the department at least four times a year and more often by the principals of the schools.

In the past several years the Fire Chief has recommended that the schools be equipped with automatic sprinkler systems. This in our opinion is one of the greatest protection devices against fire and life safety. We strongly recommend that sprinkler systems be installed in schools. It is also strongly recommended that all schools be equipped with adequate fire escapes that lead directly to the outside ground level.

Nursing homes, rest homes and convalescent homes and Saugee General Hospital are inspected every three months. Stores, public buildings, places of public assembly, gasoline service stations etc., are inspected as often as possible for safety and protection against fire.

During the year the bureau had two-hundred-twenty five oil burner inspections, twenty-four low pressure gas installations, several gasoline tank removals and new installations.

The bureau also investigates many complaints of various nature and also conducts various investigations. There are many details connected with the bureau that require attention that have to be conducted outside the regular tour of duty hours.

In concluding this report I wish to extend my appreciation and thanks for their cooperation to the Inspector of Buildings Walter Daniels, Sup't of Schools Mr. Eddy, the Police Department, Town Electrician Thomas Green, Agent of the Health Department Mr. John Spencer, the principals and custodians of our schools who have assisted me so gratefully in keeping our fire loss to a minimum.

Respectfully submitted,
Joseph L. Maguire
Chief of Fire Department
Warren Newhall, Lieut.
Bureau of Fire Prevention

the Board of Selectmen in the year 1960, which is now history.

Respectfully submitted:
Vernon W. Evans, Chairman
Frank Berthold
Arthur E. Gustafson
Samuel W. Ludwig
Albion R. Rice
Board of Selectmen
Saugee, Massachusetts
February 1, 1961

1960 Report Superintendent of Schools

Members of the School Committee and the Citizens of Saugus:

This is the sixty-eighth Annual Saugus School Report and my fourth such Annual Report.

In my three previous Reports I have dealt with certain educational departures in the Saugus School System and the reasons why these departures were of benefit to the total education of the young people of this community. Briefly, these matters dealt with:

1. Organization of the high school curriculum.
2. Requirements, electives and courses open to the high school pupils.
3. The testing, program in fundamental subjects in grades three through nine. (Iowa Tests in Basic Skills.)
4. An aspect of in-service teacher training - the pre-school Workshops for teachers.
5. The need for a longer school day.
6. The promotion of a favorable 'school climate' to surround the total school lives of our pupils.

The interested reader is urged to consult my previous Reports for details of the above departures.

There has been a continuing effort to supply our pupils throughout the system with modern textbooks and educational supplies and equipment. A long stride in this direction has been taken. For example: All high school departments are acquiring more and more of the equipment that is necessary to provide better instruction; the junior high school now has a satisfactory communications system, shop equipment has been increased somewhat, a larger budget allowance is making it possible to 'build up' the meager library; in the elementary school grades most of the pupils are now supplied with the newer textbooks that have been introduced in certain areas over the past four years; presently we are awaiting delivery of maps and globes for grades three, four, five, six, seven and eight - a type of instructional material that has been severely lacking up to this time. (The 1961 Budget carries an allowance of \$4000 for elementary school reference books - particularly encyclopaedia.)

Developmental and remedial reading material, organized, classified and supplemented with self-checking progress devices for the individual pupil, known as the 'Reading Laboratory', is being supplied to all grades (including junior and senior high school grades) throughout the system. The use of the 'Reading Laboratory' is being forwarded by Mrs. Ina MacNeill in the grades, Mr. Ashton Davis in the junior high school and by Mr. John Burns, Head of the High School English Department, in the senior high school.

ENROLLMENT

As of December 1, 1960, there were 4,661 pupils in the Saugus schools, distributed as follows:

Grade I 478	Grade VII - J.H.S. 454	Grade IX - S.H.S. 411
Grade II 444	Grade VIII - J.H.S. 362	Grade X - S.H.S. 306
Grade III 470		Grade XI - S.H.S. 277
Grade IV 436	Total J.H.S. 816	Grade XII - S.H.S. 281
Grade V 353		P.G. - - - S.H.S. 2
Grade VI 368		Total - S.H.S. 1277
SP. classes 19		
Tot. Elem. 2568		

In May, 1960, there were:	2545 Elementary School Pupils
	807 Junior High School Pupils
	1179 Senior High School Pupils
Total	4531

As enrollment stands at the time of this Report there are 130 more pupils in our schools than there were when schools closed for the year 1959-1960.

THE SCHOOL STAFF

There are 261 full-time employees in the school system, distributed as follows:

Elementary School Teachers and Principals	91
Junior H. S. Teachers, Principal and Vice-Princ.	31
Senior H. S. Teachers, Principal and Vice-Princ.	31
Dean of Girls, Guidance Personal and Band Dir.	66
Superintendent and Administrative Assistant	2
Secretarial and Clerical	7
Custodial Staff	27
Cafeteria Staff and Lunch Program Director	29
School Nurses	2
Special Subject Teachers and Supervisors	6
Total	261*

* To this number there may be added 4 School Physicians and 1 half-time clerk.

PER-CAPITA EXPENDITURES

Saugus is grouped with sixty Massachusetts towns and four small cities having populations in excess of 10,000 people. In this group of sixty-four communities TABLE I shows how Saugus compares in the matter of per pupil expenditures over the last four years.

These per pupil expenditures are based on the amount spent for SUPPORT** of all public day schools for the year ending December 31, 1959.

* The comparisons are among the same communities with which Saugus has been compared over the three previous years.

** The SUPPORT figure does not include any CAPITAL OUTLAY expenditures (bond issue payments and interests) made by any community. The SUPPORT figure does include expenditures for ordinary building repairs and renovations.

TABLE I
Per Pupil Expenditures in Sixty-four Towns

AMOUNT EXPENDED PER PUPIL	Number of Towns School Years			
	1959 1960	1958 1959	1957 1958	1956 1957
Between \$475 & \$500	2 ... 0	0 ... 0	0 ... 0	0 ... 0
Between \$450 & \$474	0 ... 0	1 ... 0	0 ... 0	0 ... 0
Between \$425 & \$449	1 ... 0	0 ... 1	0 ... 1	0 ... 0
Between \$400 & \$424	0 ... 0	1 ... 0	0 ... 1	0 ... 1
Between \$375 & \$399	5 ... 1	1 ... 1	1 ... 1	1 ... 1
Between \$350 & \$374	9 ... 2	1 ... 1	1 ... 0	0 ... 0
Between \$325 & \$349	12 ... 13	4 ... 4	2 ... 2	2 ... 2
Between \$300 & \$324	15 ... 10	11 ... 6	6 ... 6	6 ... 6
Between \$275 & \$299	14 ... 20	13 ... 9	9 ... 9	9 ... 9
LESS THAN --\$275	6 ... 12	19 ... 15	15 ... 15	15 ... 15
LESS THAN --\$250	0 ... 4	14 ... 30	30 ... 30	30 ... 30

TABLE II
Comparison of Expenditures

	1959 1960	1958 1959	1957 1958	1956 1957
Highest per pupil expenditure	\$487.94	\$458.64	\$432.42	\$403.79
Median per pupil expenditure	\$320.00	\$293.22	\$273.86	\$255.48
SAUGUS	\$288.38	\$256.94	\$244.16	\$221.01***
LOWEST	\$252.38	\$229.02	\$198.38	\$204.68

(Group Av. '59-'60) State Av. other yrs. (\$326.42) 324.51 296.15 275.57

*** In 1959-1960:

14 towns spent less than Saugus - 49 towns spent more.

In 1958-1959:

6 towns spent less than Saugus - 57 towns spent more.

In 1957-1958:

9 towns spent less than Saugus - 54 towns spent more.

In 1956-1957:

9 towns spent less than Saugus - 54 towns spent more.

(The source of all per pupil expenditures: - Massachusetts Department of Education.)

PUPIL TRANSPORTATION

School transportation in Saugus constitutes a major school service, and, under present conditions, an extensive administrative task. Because transportation of pupils is a matter of interest to many citizens, a brief report may be timely.

Pupil transportation costs in Saugus appear high when the amount budgeted annually is scrutinized. However, the actual cost to the town is relatively reasonable when the state transportation reimbursement is deducted from the total expenditure. (Although this should not be interpreted to mean that the expenditures of any money, no matter what its source may be, should be made without care.)

For the school year 1959-1960 the net transportation cost to Saugus was \$23,185 even though the actual expenditure was \$54,730. This is to say that Saugus spent \$54,730 for reimbursable transportation and received a state reimbursement of \$31,545.

"Reimbursable transportation" refers to the transportation of pupils who live one and one-half miles, or more, from the schools they attend. During the school year 1959-1960 there were, very approximately, 1200 Saugus pupils who were entitled to this 'legal' transportation.

Under certain very specific circumstances, the School Committee authorizes transportation for pupils who live less than the 'legal' (reimbursable) distance from the schools they attend. In the school year 1959-1960 the sum of \$4,235 was spent for this purpose. All such transportation is not subject to state reimbursement; the entire cost is borne by the town. For example, the School Committee authorizes the transportation of all pupils in the Trainable Class; for safety's sake these pupils are taxed to school.

*The State of Massachusetts requires free transportation for all pupils living two miles or more from the schools they must attend. The state permits a local school committee to shorten the distance to one and one-half miles and still be eligible for transportation reimbursement.

SCHOOL NEEDS

Many Saugus citizens have expressed an interest in a survey of the Saugus school system; a survey to be made by a team of professional educators experienced in this type of evaluation. Such a survey would bring extraordinary educational benefits to the young people of this town if the town would go on to implement the recommendations of the Survey Team; otherwise a substantial sum of money would be wasted.

In connection with the desires of those who want to have a school survey, however, it should be said that extraordinary educational benefits may also be brought to the school population of Saugus by a further implementation of the recommendations that have been, and will continue to be, made by the administration - possibly involving the expenditure of that money that would be spent for a professional school survey.

Over the past three years, the administration has made several significant recommendations affecting desirable educational, organizational and curricular departures in the senior high school. (See School Reports for 1957-1958-1959) Almost without exception these senior high school recommendations were given the 'green light' and our senior high school population is benefiting as a consequence.

(Continued on Page 4)

1960 Report

Building Department

To the Town Manager:

The year 1960 saw many needed improvements and repairs to our town buildings. Although most of the work was done on our school buildings, we did have a wing added to our Library. This addition also included a new heating plant that was greatly needed, and after the old section of the library is painted this building will be in very good condition.

During the year 1960 this department concentrated most repairs and renovations on the buildings which we know the town will have to continue to use as school buildings for many years to come. These consist of the Sweetser, Roby Jr. High, Ballard, Armitage and the Clifondale schools.

At the Sweetser School we put in new floors in every classroom except two which were in good condition and were refinished. The building was also painted inside and the exterior trim refinished. I feel that with new light fixtures and a new floor in the Assembly Hall, this school should be free from major repairs for sometime to come.

This department also did extensive work at the Roby School in 1960. New floors were put down in six classrooms, the Principal's office was enlarged, new access doors added between classrooms, and the entire interior painted. A new fire eye safety feature was also added to the present burner, bringing this installation within the State requirements.

At the Junior High School annex, which is used for twelve elementary grades, new lighting was installed in all classrooms, a public address system was installed, and the interior of this annex painted throughout. We also had major repairs to the stoler, and the boiler was recovered, putting this heating plant in good condition. In the boiler room, one boiler was retubed, and the fire boxes rebuilt in both. Although these boilers are quite old, I believe they will be suitable for some years with the proper maintenance and upkeep.

In the Junior High cafeteria, new fluorescent lights were installed around the kitchen area. These lights help greatly in the preparation and serving of meals.

In the year 1961 I hope to be able to do a few more important projects at this school, such as new stair treads, some new plumbing, and general work in the basement and dining area. When these projects are accomplished, this school will also be in very good condition. New air valves were also installed throughout the heating system during the year 1960, improving the efficiency of the heating plant.

The Clifondale School is the last masonry building to be renovated, and we have plans to do extensive work there during 1961.

Our wooden buildings are being kept up to a suitable standard, but we hope that in the not too distant future, one or more of the older buildings can be eliminated as a school.

A new oil burner was installed in the Lynnhurst School and it appears to be much more satisfactory than using soft coal.

The new additions under construction at the Veterans

(Continued on Page 4)

Building Department

(Continued from Page 3)

Memorial School and the High School, are progressing very well. I believe that the Veterans Memorial School will be ready for occupancy some time in February of 1961. The weather has been a poor factor in the construction of the addition at the High School, but certain parts are nearly ready for use; namely, the Home Economics and shop areas.

It is my opinion that if the program established for our schools is followed through for several more years, all of our buildings will be in first-class condition, thereby needing only the usual maintenance each year.

In the above report I have mentioned only the major repairs and renovations, but of course the Building Department is kept very busy throughout the year taking care of hundreds of minor repairs or breakdowns. I would like to be able in the future to handle all repair work within the department, eliminating contracting for repairs; but at present with only four men, it is an impossible task.

The statistical report for the department is as follows:

TYPE	#	VALUATION
Dwellings	160	\$863,500.00
Repairs & Alterations (Homes)	155	135,774.00
(Other)	14	78,700.00
Garages (Residential)	10	10,000.00
Stores	9	1,433,000.00
Store foundations	2	60,000.00
Hotel	1	327,000.00
Motel (4 unit)	1	12,000.00
Stable	1	5,000.00
Additions (School)	2	620,800.00
(Library)	1	33,164.00
Self Service Restaurant	1	6,000.00
Mfg. Shop	1	15,000.00
Elevators	2	34,800.00
Storage bldg.	1	4,000.00
Sheds	3	12,550.00
Swimming Pool	1	5,000.00
	365	\$1,568,314.00
Buildings demolished	15	

Receipts taken in by the Building Department for the year 1960 are as follows:

Building Permits	\$6,189.00
Electrical Permits	1,730.75
Removal of gravel	180.00
Overhanging signs	19.00
Rental of T. H. Auditorium	100.00
		\$8,218.75

From the above figures, it can be easily noted that the Town of Saugus is rapidly expanding. In 1960 there were less houses built than in 1959, but much more industry and business. Sears Roebuck & Company on Broadway was completed, and thirty-two other stores are under construction in the same area. Zayres has a large new store under construction at the corner of Route 129 and Broadway. The G-E-M chain of stores also has a large discount store being built on Lynn Falls Parkway. These projects are the larger ones, built, or being built, in 1960, but of course there were numerous smaller businesses constructed during this same period.

It is my belief that if Saugus is going to become a community with a fairly stable tax rate, we must and should, allow much more business to locate here, even if

Superintendent of Schools

(Continued from Page 3)

Some administrative recommendations affecting the educational welfare of the junior high and elementary school boys and girls have not been implemented, mainly because of marginal plant facilities. Whether or not the recommendations of a professional survey team would be implemented is not known; the recommendations of the team would be more extensive than would be the recommendations of the administration; however, the recommendations would be parallel in all essential respects. In view of such duplication it seems too bad to spend money unnecessarily.

Senior high school education costs considerably more than does elementary school education; junior high school education costs somewhat more than the lower cost of elementary education and less than the high cost of senior high school education.

In Saugus, at the present time, grades seven and eight are classified according to state regulations as elementary school grades, consequently the following enrollments and per pupil costs are reported on this basis. The following figures for the school 1959-1960 relate to the foregoing discussion:

TABLE III

Expenditures for Support in the Elementary and Senior High School Grs.

Number of Pupils (Average Membership)	Grades Included	Total Spent for Support	Per Pupil Expenditure
3351	Grs. 1 through 8	\$823,204	\$245.66
1178	Grs. 9 through 12	\$502,766	\$426.80

Of the total sum spent for the SUPPORT of schools (exclusive of General Control) in the amount of \$1,325,970 for the school year 1959-1960; 38% was spent for 28% of the school population; 62% was spent for 74% of the school population.

Again, however, this is not to say that less should have been spent for the senior high school, but the figures do indicate why it is that our senior high school is showing the results of better staffing, more substantial advances in the development of curriculum materials and why it is possible to meet specific educational needs and to provide so much better for the wide range of individual abilities in the pupil population as contrasted with the less fortunate situation in the elementary and junior high school grades.

We find some contrasts in our school system in other respects also; for example, we support our junior and senior high school bands quite generously - yet art and vocal music and physical education in the junior high and elementary school grades is little more than a token of what it should be; there is lacking this year a staff member specifically in charge of elementary school supervision and curriculum coordination (although the cost of elementary school supervision contributed to last year's expenditures for the elementary school grades when a comparable position did exist in Saugus.)

In this connection, in part at least, is the material in the Report of Mr. Ashton Davis. Because his Report is pertinent to this discussion I am incorporating it here.

REPORT OF JUNIOR HIGH SCHOOL PRINCIPAL

A few months ago Dr. James Bryant Conant published his Memorandum to School Boards: Education in the Junior High School Years. Wide-spread interest has been shown in this report by Dr. Conant, who is respected by both educators and the general public for his opinions on education. His recommendations have been described as concise, conservative and practical.

The Conant study, in effect, provides several criteria for evaluating junior high schools. It should be our concern in Saugus that some of the educational policies and practices which Dr. Conant terms essential are curtailed or non-existent in this junior-high school. These deficiencies are not caused by any lack of quality in our teaching staff; almost without exception they are the results of inadequate building facilities, the exigencies of the two-platoon systems, and the ever-present policy of rigid economy.

Following are some of the Conant recommendations together with brief descriptions of conditions in Saugus:

Dr. Conant recommends these required subjects for all pupils in grades seven and eight: English, social studies, mathematics, and science (all meeting one period a day five days a week) and art, music, physical education, home economics for girls and industrial arts for boys.

In Saugus Junior High School science meets three periods a week in grade eight and four periods a week in grade seven. Art and music are elective subjects taken by a minority of the pupils; physical education is not offered; and industrial arts and sewing are required subjects for grade eight, but are not offered to grade seven.

Dr. Conant advocates extra instructional periods in reading and arithmetic for pupils who are a year or more below grade-level expectancy.

Developmental reading is taught in our grades seven and eight, but there are no special remedial classes in mathematics and reading.

The report states that "some, if not all, pupils should start the study of a modern foreign language on a conversational basis with a bilingual teacher in grade seven."

Although conversational French is taught with the aid of television in grades four and five, no foreign language is offered at present in grades seven and eight.

Dr. Conant states that there should be a full-time specialist on the equivalent in guidance and testing for every 250 to 300 pupils in grades seven and eight.

To fulfill this requirement we would need three such specialists: we have none.

The report further declares that the junior high school should have a program of intra-mural athletics. (Dr. Conant is opposed to interscholastic athletics in the junior high school.)

We have no athletic program.

Along with other special facilities the Conant report advocates a gymnasium with locker rooms and showers, specially equipped home

economics rooms for girls, and cafeteria space for at least one third of the student body.

We lack a gymnasium, locker rooms, and showers. Our single sewing room is entirely inadequate; our cafeteria seats only about one sixth of the student body.

The Conant report states that a staff of 50 professionals for every 1000 pupils is the minimum acceptable ratio for junior high schools, and recommends up to 59 professionals for every 1000 pupils.

This 50-1000 ratio would require a minimum staff of 41 in our seventh and eighth grades; we have a staff of 32.

I have listed these recommendations, realizing that their total fulfillment is not a probability, at least in the near future. I believe, however, that Saugus citizens wish to be informed as to what is considered good current practice -- at least by one eminent authority -- and that the town will continue to strive toward its attainment. It should be pointed out that many of our needs such as a gymnasium; adequate library and cafeteria; suitable guidance facilities, food and clothes laboratories, shops, science laboratories, and crafts room; and adequate outdoor play space and parking facilities cannot be realized until a new junior high school is built.

At the time of this writing, plans are in progress for the return of the junior high school to single session. Within a few weeks twelve of our sixteen elementary rooms will transfer to Veterans Memorial School, making it possible for our seventh and eighth grades to return to a regular school day.

It is not necessary to review the detriments of the two-platoon system. It suffices to say that the pupils will again receive some of the educational advantages they have been denied. Fortunately, although we have found it necessary to limit our co-curricular program, we have been able to maintain the standards of our academic subjects. Median scores for the Iowa Test administered last May were up to, or above, the national norms in ten out of eleven categories in both grades seven and eight. Only in the mathematics problem-solving test did our pupils average below the norm, and on that test they were less than two months below; on some tests our pupils as a group were one half to one year advanced.

I believe that collectively we have the strongest faculty we have ever had in the junior high school. That the esprit de corps among our teachers is high is evidenced by the fact that all our full-time teachers returned in September, although several had good offers to go elsewhere. Because of increased enrollments in grade seven, two additional teachers, Mr. Leonard Wall and Mr. Roger Anzalone, were added to the faculty.

At the junior high school we have tried, with much success, I believe, to encourage friendly co-operation between the home and the school. It is my hope that parents in Saugus have the assurance that they are welcome to school to discuss problems with the teachers and principal and that parents have the confidence that our staff is interested in the welfare of every pupil as an individual. We are proud that we have a P.T.A. membership of 1034, one of the largest in the state.

In this report I wish to commend Mr. John Capomacchio for his time-consuming work in preparing our first annual handbook for seventh graders and Mr. John Curry, adviser for our safety club, which won second honors in the Commonwealth for the excellent quality of its program.

The acquisition this fall of three portable science laboratory units (with the aid of Public Law 85-864 federal funds) has made it possible for our science teachers to provide demonstrations and experiments in the classroom.

For the pupils and teachers I wish to express thanks to the town officials and to the building department in particular, for the redecorating last summer and installation of new lighting fixtures in the twelve rooms of the elementary annex. My personal appreciation is also extended to Superintendent Eddy and the School Committee for their continued co-operation in the administration of the Saugus Junior High and Central Elementary Schools.

Ashton F. Davis, Principal

IOWA TESTS OF BASIC SKILLS

The Iowa Test of Basic Skills were administered in grades 3 through 9 in May, 1960. The results will be found in appendices of this Report.

As in past years the median scores on these tests indicate that Saugus pupils, in grades tested at least, are achieving above the national norms in the fundamental subjects. Such results are gratifying and to a casual observer speak well for the efforts of the teachers. However, the results and the median scores point to significant departures that we should undertake. A brief analysis of the READING COMPREHENSION scores for the sixth grade illustrates the point I want to make.

426 sixth grade pupils took this test.

The National Norm was 6-9 (the score of a pupil in the 9th month of the 6th grade)

The Saugus MEDIAN score was 7-1 (the score of a pupil in the 1st month of the 7th grade)

The HIGHEST score of a Saugus 6th grader was 11-6 (the score of a pupil in the 6th month of the 11th grade)

The LOWEST score of a Saugus 6th grader was 4-2 (the score of a pupil in the 2nd month of the 4th grade)

82 Saugus pupils scored between the 6th month of the 9th grade and the 6th month of the 11th grade.

66 Saugus pupils scored between the 4th month of the 8th grade and the 6th month of the 9th grade.

112 Saugus pupils scored between the 2nd month of the 7th grade and the 4th month of the 8th grade.

92 pupils scored between the 3rd month of the 6th grade and the 2nd month of the 7th grade.

86 Saugus pupils scored between the 4th month of the 5th grade and the 3rd month of the 6th grade.

38 Saugus pupils scored below the 4th month of the 5th grade (the 2nd month of the 4th grade being the lowest score.)

In percentages: 23% of our 6th grade pupils had a reading achievement from a year and a half up to four years and seven months above their grade level.

(Continued on Page 5)

1960 Report Town Accountant

To The Town Manager:

In accordance with the provisions of Chapter 41, Section 61 of the General Laws of Massachusetts I herewith submit the Annual Report of all financial transactions by Town Officials and Departments and a statement of the Financial Condition of the Municipal Government for the year ending December 31, 1960.

TOWN INDEBTEDNESS

During the year 1960 the town increased the bonded debt by \$625,000.00. This sum was voted Nov. 16, 1959, along with available funds in the amount of \$150,000.00, for addition to the Veterans Memorial School and additions to the Senior High School. On Dec. 31, 1960 total debt amounted to \$2,961,000.00. A detailed breakdown of bonded debt has been included in this report.

TEMPORARY LOANS

Loans to finance municipal government again increased over last year by \$200,000.00 making a total borrowing of \$1,000,000.00. Total interest costs on Temporary Loans was \$11,007.85. All loans were paid by December 31, 1960.

TAX TITLES AND POSSESSIONS

On January 1, 1960 there was \$17,339.38 outstanding on Tax Titles. Redemptions during the year amounted to \$11,157.12. Taken by the Collector for unpaid taxes amounted to \$9,299.98. Abatements and audit adjustments in the amount of \$507.45 left an outstanding balance Dec. 31, 1960 of \$14,974.79.

Outstanding Tax Possessions on Jan. 1, 1960 amounted to \$66,843.37. Sold at public sale, during the year, by the Selectmen netted the town \$18,561.75. Adjustment by audit of \$1,153.01 left a balance of \$49,434.63 on Dec. 31, 1960. The Sale of Tax Possessions increased over 1959 by \$14,762.75.

GENERAL FINANCIAL CONDITIONS

Increased receipts in Motor Vehicle Excise Revenue, Old Age Assistance, Corporation Tax and other miscellaneous accounts combined to create a surplus of \$82,569.96 in Estimated Receipts which were transferred to Surplus Revenue.

Unexpended balance in Appropriations amounted to \$53,001.28 which was also transferred to Surplus Revenue. The above amounts brought the Dec. 31, 1960 balance of Surplus Revenue to a healthy \$341,036.79 an increase of \$146,081.00 over last years balance. Based on last years balance and certified free cash, 1960 Free Cash should be approximately \$200,000.00.

Respectively submitted
Irving E. Campbell
Town Accountant

TOWN OF SAUGUS BALANCE SHEET DECEMBER 31, 1960

ASSETS

CASH:		
General	902,165.49	
Special Deposit:	829.03	
Surplus War Bonus Fund		
Advance for Petry:		
Collector	100.00	
ACCOUNTS RECEIVABLE:		
TAXES:		
Levy of 1958		
Real Estate	5.80	
Levy of 1959		
Personal Property	891.46	
Levy of 1960		
Poll	94.00	
Personal Property	3,716.86	
Real Estate	107,389.02	111,199.88

Superintendent of Schools

(Continued from Page 4)

20% of our pupils were reading from two months to a year and one-half above their grade level.

21% of our pupils were reading from grade level down to six months below grade level.

20% of our pupils were reading from six months down to one year and a half below grade level.

10% of our pupils were reading from one and one-half years to two years and seven months below grade level.

A group of 426 pupils may be thought of as typically representative of the whole school population. It is obvious that we should attempt to do much more than aim our offering and our teaching time at the middle group; our offering should be so organized from grade to grade, as well as within each grade, that pupils may receive maximum educational benefits whether or not they learn slowly or rapidly. The coordination of the curriculum, or its organization, if you will, requires specific and skillful attention. Teaching procedures, time allotment and pupil measurement also should have specific attention; procedures for developing pupils' skill at all learning levels and the use of materials that will forward this development are further needs which we should attempt to advance. All of these departures and many more are basic to the better educational opportunities that should be available to our young people. All of this has reference to section of this Report dealing with SCHOOL NEEDS.

CONCLUSION

Following are the Reports of Special Subject teachers, the Report of the High School Principal, and the appendices.

Rhoden B. Eddy
Superintendent of Schools

Motor Vehicle and Trailer

Excise:		
Levy of 1959	4,485.51	
Levy of 1960	65,350.95	69,836.46

Special Assessments:

Sidewalk Assessments		
added to Taxes 1960	26.07	
Committed Sidewalk		
Interest 1960	5.33	
Sewer Assessments		
added to Taxes 1960	105.69	
Committed Sewer		
Interest 1960	40.10	
Unapportioned Sewer		
Assessments	8,271.04	
Sewer Rentals added to		
Taxes 1960	129.73	
Sewer Rentals:		
June 1960	477.00	
Dec. 1960	1,434.50	
Unapportioned Water Mains	12,244.93	
Water Main Assessments		
added to Taxes 1960	77.42	
Committed Water Main		
Interest	25.52	22,837.33

Tax Title and Possessions:

Tax Titles	14,974.79	
Tax Possessions	49,434.63	64,409.42

Departmental:

Ambulance	445.20	
General Relief Cities		
& Towns	988.33	
General Relief Individuals	1,077.09	
Aid to Dependent Children	3,184.47	
Old Age Assistance	1.00	
O.A.A. Cities & Towns	2,541.32	8,237.41

Water:

Liens added to Taxes 1960	2,465.33	
Rates:		
June 1959	10.00	
June 1960	5,838.83	
Dec. 1960	23,237.27	
Maintenance 1960	922.23	32,473.66

Aid to Highways:

State	20,092.12	
County	9,238.42	29,330.54
Unprovided for or Over-		
drawn Accounts:		
Underestimates 1960		
County T.B. Hospital	4,234.40	
Public Law 874	209.84	
Emergency Snow		
Ch44-S. 31	11,274.57	
Investigations Ch.17-S.7	147.00	
Recoveries O.A.A.	1,316.15	17,181.96

Overlay Deficits:

Levy of 1957	70.09	
Levy of 1958	388.02	
Levy of 1959	6,515.50	
Levy of 1960	11,938.36	18,911.97

Court Judgements

	10,363.98	
	\$1,288,774.39	

LIABILITIES AND RESERVES

Payroll Deductions:

Blue Cross and Blue Shield	2,715.68	
Group Insurance	1,054.81	

Overpayments:

Real Estate Taxes 1959	157.59	
General Relief	4,517.23	4,674.82

Guarantee Deposits:

Planning Board	20.00	
Board of Appeals	68.00	
Contract Bids	200.00	288.00

Agency:

Excess Sale of Lands of		
Low Value	929.45	

Tailings:

Unclaimed Checks, etc.	1,609.02	
------------------------	----------	--

Cemetery Perpetual Care

Bequests	1,835.00	
----------	----------	--

Surplus War Bonus Fund

	829.03	
--	--------	--

Trust Fund Income:

Ora Maitland Kimball Welfare	1,682.59	
Johnson Library	962.03	
Kimball Library	258.82	
Wilson Library	276.54	
Cemetery Perpetual Care	6,438.44	9,618.42

(Continued on Page 6)

Building Dept.(Cont. from 4)

It means rezoning present land for business.

In conclusion I want to say that it has been a pleasure to work under the direction of a Town Manager who shows interest in each department, and cooperates at all times, whether the project in question is large or small. I wish to thank at this time, the Chief of the Fire Department, Chief Maguire, for the cooperation shown by him and his department at all times. Also I wish to thank all other departments for their cooperation during 1960. Also I want to commend the members of the Building Department maintenance crew for their continued efforts and cooperation at all times.

With the same cooperation in the future as it has been in the past, I am sure that the Town of Saugus will benefit greatly.

Respectfully submitted,
Walter J. Daniels
Supt. of Bldgs. and
Inspector of Buildings

1960 Report Treasury Dept.

Herewith is submitted the Report of the Treasury Department of the Town of Saugus for the year ended December 31, 1960.

The duties of the Town Treasurer are to receive and disburse all monies of the Town, borrow temporary money in anticipation of revenue, if necessary, and to float all Bond Issues. The Treasurer is custodian of all Trust Funds, Cemetery Perpetual Care Accounts and the Contributory Retirement Fund, Tax Titles and Tax Possessions also come under the jurisdiction of this office.

Cash in Treasury,
January 1, 1960 \$ 506,097.04
Receipts to
December 31, 1960 5,766,341.57
6,272,438.61

Expenditures to
December 31, 1960 5,370,273.12

Cash in Treasury,
December 31, 1960 \$ 902,165.49
Bank Statements show cash bal. as of Dec. 31, 1960,

as follows:
Saugus Trust Co. \$ 466,831.94
Merchants National 20,802.98
National Shawmut 4,788.12
First National 2,452.17
Perry Cash 50.00
National Shawmut, Spec. 311,216.85
Land Sale Account in
Safe Keeping 100,000.00
Stabilization Fund 203,672.00
\$1,109,814.06

Add: Deposits in
Jan. 1961 applicable
to 1960 3,814.47
\$1,113,628.53

Deduct: Checks
outstanding 211,463.04

Cash in Treasury,
December 31, 1960 \$902,165.49

The following Trust Funds are in the custody of the Treas.:

Surplus War
 Bonus Fund \$ 829.03
Postwar Rehabilitation Fund 21.90
Benjamin N. Johnson Library Fund 144.64
Cemetery Perpetual Care funds
 Cash in Savings Acct. 95,866.69
Securities 120,000.00
Contributory Retirement Fund
Cash in Checking Acct. 58,524.96
Securities 274,650.35
\$ 550,687.57

With an amount of \$3,000.00, Tax Titles were brought up to date and redemptions showed an income of \$11,639.50.

Respectfully submitted,
Phyllis E. Dodge
Treasurer

1960 Report

Harbor Master

January 10, 1960

Attended Coastguard Meeting at the home of Dr. Louis Solomon, 25 Washington Street, Malden. Started to teach course in safe boat handling.

January 17, 1960

Attended Meeting at the home of Fred Bourque, Lynn Police. Meeting consisted of A Safe Boating Seminar under direction of the Lynn Florilla Training Officer, climaxed by extensive Training Program for qualifications as Motor Boat Examiners.

February 16, 1960

Attended Meeting of the Coast Guard at the Volunteer Yacht Club and gave a lesson on Outboard Motors, the tying of knots, and splices.

February 23, 1960

Attended Coastguard Meeting at the Volunteer Yacht Club and taught class in Lifesaving and continued from previous week the tying of knots and splices.

March 28, 1960

United States Coastguard called to notify me that of April 15th they will call my office and notify me when any signs of a storm or high winds, and they request that I notify boat owners going out from the Sogus River.

April 28, 1960

United States Coastguard called to report a 16ft. boat with white hull and green trimmings named Adelaide missing. Asked me to look out for it as I went out.

May 9, 1960

United States Coastguard called to report a 40ft. lobster boat missing. Left Cape Porpoise for the Sogus River. Three men on board. It has gray hull and orange trimmings. Picked them up at Collis ledge, with motor trouble. Towed them into the Sogus River.

May 28, 1960

Saugus Police called at 6:30 A.M. reporting a small boat with outboard motor smashing up under Foxhill Bridge.

When I got there boat was completely under water. Raised boat and brought it to the Salesroom across the River.

June 11, 1960

United States Coastguard called to report that a 42ft. boat, named the Kazbad, missing. It has a blue hull.

I left the Sogus River and went as far as Grave's Light and from there went to the dumping bell, off Swampscott, saw no sign of her and returned to the Sogus River at 5 P.M.

June 26, 1960

I took a Fishing Party out of 25 people and on the way home picked up the 40ft. David and Fred with 6 men aboard. He had motor trouble and was trying to make repairs. The sea was running quite high, and after breaking 3 towlines, I finally brought her into the Sogus River.

David Penny was the owner and lives at 1 Vincent Street, Saugus.

July 8, 1960

United States Coastguard called to report a 31ft. boat, The Nancy J. III, missing out of Martha's Vineyard, headed this way.

Went out looking for her but had no luck. Got a call later saying the Coastguard picked her up.

July 9, 1960

United States Coastguard called reporting a 41ft. boat missing. It had a gray deck and a white hull. Teamed up with the Coastguard but they found her at Grave's Light.

(Continued from Page 7)

Town Accountants Report

(Continued from Page 5)

Premiums on Loans:		
School Construction	118.75	
Recoveries:		
Aid to Dependent Children	29.10	
Disability Assistance	525.86	554.96
Federal Grants:		
Disability Assistance	2,526.76	
Old Age Assistance		
Administration	2,176.59	
Aid to Dependent Children	1,893.58	6,596.93
National Defense Education Title 111		853.00
Revolving Funds:		
School Lunch	10,026.81	
School Athletic	707.07	10,733.88
Appropriation Balances:		
Revenue:		
General	31,411.68	
Water Construction		
Non-Revenue		
Sewer Construction	2,996.33	
Laying and Relaying		
Water Mains	380.28	
School Construction	407,712.10	442,500.39
Overestimates 1960:		
State:		
Metropolitan Parks	2,219.53	
Smoke Inspection	3.99	
County:		
County Tax	1,347.11	3,570.63
Stabilization Fund		202,596.00
Sale of Cemetery Lots and Graves		17,792.00
Receipts Reserved for Appropriation		15,875.62
Reserve Fund-Overlay Surplus		283.68
Revenue Reserved Until Collected:		
Motor Vehicle and Trailer Excise	69,836.46	
Special Assessments	22,837.33	
Tax Titles and Possessions	64,409.42	
Departmental	3,720.18	
Water	32,473.66	
Aid to Highway	29,330.54	222,607.59
Reserve for Petty Cash Advance		100.00
Surplus Revenue	341,036.73	
	\$1,288,774.39	
DEFERRED REVENUE ACCOUNTS		
Apportioned Assessments-Not Due:		
Sewer	8,332.14	
Sidewalk	1,739.33	
Water Mains	4,777.67	
Suspended Assessments:		
Water Main	453.60	
	15,302.74	
Apportioned Sewer Assessments Revenue		
Due in 1961 to 1969 Inclusive	8,332.14	
Apportioned Sidewalk Assessment Revenue		
Due in 1961 to 1967 Inclusive	1,739.33	
Apportioned Water Main Assessments Revenue		
Due in 1961 to 1969 Inclusive	4,777.67	
Suspended Water Main Assessments Revenue		
	453.60	
	15,302.74	
DEBT ACCOUNTS		
Net Funded on Fixed Debt:		
Inside Debt Limit		
General	957,000.00	
Outside Debt Limit		
General:		
Public Service	1,905,000.00	
Enterprise	99,000.00	
	2,961,000.00	
Serial Loans		
Inside Debt Limit		
General:		
Sewer	447,000.00	
School	510,000.00	957,000.00

Outside Debt Limit

General:		
Sewer	110,000.00	
School	1,795,000.00	1,905,000.00
Public Service Enterprise:		
Water		99,000.00
		2,961,000.00
TRUST AND INVESTMENT ACCOUNTS		
Trust and Investment Funds:		
Cash and Securities		420,942.23
In Custody of Treasurer:		
George M. Wilson		
Library Fund	2,100.00	
Benjamin M. Johnson		
Library Fund	5,144.64	
Cemetery Perpetual Care		
Funds	211,079.69	
Post War Rehabilitation		
Funds	21.90	
Stabilization Fund	202,596.00	420,942.23
RETIREMENT SYSTEM ACCOUNTS		
Municipal Contributory Retirement System:		
Cash and Securities		333,876.82
Municipal Contributory Retire System		
Funds:		
Annuity Savings	265,008.48	
Annuity Savings for Military		
Service-Credits	2,947.19	
Annuity Reserve	22,596.60	
Expense	2,294.45	
Undistribute Income	6,753.29	333,876.82
RECEIPTS FROM COMMONWEALTH OF MASSACHUSETTS		
1947 - 1960 Inclusive		
	CORPORATION	
	TAX	MEAL TAX
1947	82,890.00	33,741.00
1948	78,717.00	48,182.00
1949	164,199.00	67,151.00
1950	135,440.00	45,475.00
1951	153,104.00	65,383.00
1952	161,247.00	70,759.00
1953	178,519.00	58,731.00
1954	168,749.00	62,527.00
1955	179,380.00	54,967.00
1956	196,756.00	68,562.00
1957	183,342.88	65,031.15
1958	207,066.75	70,087.01
1959	254,968.20	71,331.15
1960	253,985.51	84,815.67
TAX RATES AND VALUATIONS		
1947 - 1960 Inclusive		
	TAX RATE	VALUATION
1947	41.20	18,315,961.00
1948	39.90	18,966,179.00
1949	38.90	19,176,046.00
1950	41.00	20,536,714.00
1951	49.80	20,952,283.00
1952	56.90	21,651,809.00
1953	53.90	23,065,176.00
1954	56.40	23,854,577.00
1955	59.90	24,796,961.00
1956	69.90	26,077,896.00
1957	64.90	27,408,283.00
1958	66.80	28,765,107.00
1959	71.60	30,515,089.00
1960	76.40	31,760,996.00
EXCESS AND DEFICIENCY AND FREE CASH		
1947 to 1961 Inclusive		
January 1st. Each Year		
YEAR	EXCESS AND DEFICIENCY	FREE CASH
1947	87,861.00	31,664.00
1948	116,794.00	66,682.00
1949	136,704.00	148,074.00
1950	238,582.00	123,548.00
1951	202,789.00	100,184.00
1952	187,821.00	108,251.00
1953	190,126.00	116,538.00
1954	208,601.00	137,001.00
1955	84,617.00	9,315.00
1956	91,008.00	8,442.00
1957	203,404.05	87,134.97
1958	312,056.89	200,959.13
1959	283,206.37	185,910.89
1960	194,955.79	62,129.51
1961	341,036.73	205,628.05

(Continued on Page 7)

Town Accountants Report

(Continued from Page 6)

TOTAL COST OF BOND MATURITIES 1956 to 1978
FOR BOND OUTSTANDING DEC. 31, 1957

YEAR	BONDS	INTEREST	TOTAL
1956	\$ 203,000.	\$ 84,899.75	\$ 287,899.75
1957	203,000.	79,157.25	282,157.25
1958	201,000.	76,076.75	277,076.75
1959	203,000.	72,905.25	280,905.25
1960	202,000.	67,507.75	269,507.75
1961	327,000.	81,559.25	408,559.25
1962	327,000.	72,360.75	399,360.75
1963	323,000.	63,318.50	386,318.50
1964	318,000.	54,141.25	372,141.25
1965	318,000.	45,152.75	363,152.75
1966	193,000.	36,164.25	229,164.25
1967	193,000.	31,050.75	224,050.75
1968	192,000.	25,937.25	217,937.25
1969	174,000.	20,879.25	194,879.25
1970	161,000.	16,338.75	177,338.75
1971	134,000.	12,085.25	146,085.25
1972	134,000.	8,314.75	142,314.75
1973	132,000.	4,563.00	136,563.00
1974	15,000.	830.00	15,830.00
1975	5,000.	490.00	5,490.00
1976	5,000.	350.00	5,350.00
1977	5,000.	210.00	5,210.00
1978	5,000.	70.00	5,070.00
	\$ 3,978,000.	\$ 853,872.50	\$ 4,831,872.50

1959 to 1978 Inclusive

OUTSTANDING DEBT

Dec. 31 st.

YEAR	
1959	\$2,538,000.00
1960	2,961,000.00
1961	2,634,000.00
1962	2,307,000.00
1963	1,984,000.00
1964	1,666,000.00
1965	1,348,000.00
1966	1,155,000.00
1967	962,000.00
1968	770,000.00
1969	596,000.00
1970	435,000.00
1971	301,000.00
1972	167,000.00
1973	35,000.00
1974	20,000.00
1975	15,000.00
1976	10,000.00
1977	5,000.00
1978	

OFFICE OF THE TOWN ACCOUNTANT
SAUGUS, MASSACHUSETTSBOND MATURITIES AND INTEREST PAYABLE ANNUALLY
1956 to 1978 INCLUSIVE

	Bonds	Annual Payments	Interest	Annual Payment	Annual Totals
1956	Sewers \$ 50,000. Water 15,000. School 138,000.	\$ 203,000.	\$ 16,362.75	\$ 84,899.75	\$ 287,899.75
1957	Sewers 50,000. Water 15,000. School 138,000.	203,000.	15,157.25	79,157.25	282,157.25
1958	Sewers 48,000. Water 15,000. School 138,000.	201,000.	16,093.75	76,076.75	277,076.75
1959	Sewers 56,000. Water 15,000. School 137,000.	208,000.	16,930.25	72,905.25	280,905.25
1960	Sewers 51,000. Water 14,000. School 137,000.	202,000.	15,559.75	67,507.75	269,507.75
1961	Sewers 51,000. Water 14,000. School 262,000.	327,000.	14,224.25	81,559.25	408,559.25
1962	Sewers 51,000. Water 14,000. School 262,000.	327,000.	12,888.75	72,360.75	399,360.75
1963	Sewers 51,000. Water 10,000. School 262,000.	323,000.	11,673.25	63,318.50	386,318.50
1964	Sewers 46,000. Water 10,000. School 262,000.	318,000.	10,286.50	54,141.25	372,141.25
1965	Sewers 46,000. Water 10,000. School 262,000.	318,000.	9,088.50	45,152.75	363,152.75

1966	Sewers 46,000. Water 10,000. School 137,000.	193,000.	7,890.50 918.75 27,355.00	36,164.25	229,164.25
1967	Sewers 46,000. Water 10,000. School 137,000.	193,000.	6,692.50 674.25 23,682.00	31,050.75	224,050.75
1968	Sewers 45,000. Water 10,000. School 137,000.	192,000.	5,494.50 433.75 20,009.00	25,937.25	217,937.25
1969	Sewers 32,000. Water 5,000. School 137,000.	174,000.	4,352.00 191.25 16,336.00	20,879.25	194,879.25
1970	Sewers 27,000. Water 2,000. School 132,000.	161,000.	3,582.00 93.75 12,663.00	16,338.75	177,338.75
1971	Sewers 27,000. Water 2,000. School 105,000.	134,000.	2,894.00 56.25 9,135.00	12,085.25	146,085.25
1972	Sewers 27,000. Water 2,000. School 105,000.	134,000.	2,206.00 18.75 6,090.00	8,314.75	142,314.75
1973	Sewers 27,000. Water 2,000. School 105,000.	132,000.	1,518.00 ----- 3,045.00	4,563.00	136,563.00
1974	Sewers 15,000. Water 2,000. School 105,000.	15,000.	830.00 ----- -----	830.00	15,830.00
1975	Sewers 5,000. Water 5,000. School 5,000.	5,000.	490.00 350.00 210.00	5,490.00 5,350.00 5,210.00	
1976	Sewers 5,000. Water 5,000. School 5,000.	5,000.	70.00 70.00 70.00	5,070.00	
			\$3,978,000.	\$853,872.50	\$4,831,872.50

1960 RECEIPTS
GENERAL REVENUE

TAXES:	
Levy of 1957:	
Real Estate	\$ 746.90
Levy of 1958:	
Real Estate	260.38
Poll	2.00
Levy of 1959:	
Real Estate	95,339.70
Personal	1,936.97
Poll	12.00
Levy of 1960:	
Real Estate	2,033,121.87
Personal	199,040.11
Poll	10,238.00
Lynn Water Shed Tax	1,393.54
Estate of Deceased Persons	655.72
Abatement of Paraplegic Veterans	2,101.40
	2,344,848.50

LICENSES AND PERMITS:

Liquor and Malt Beverages	16,325.00
Vicuallers	480.00
Entertainment	200.00
Bowling Pool	28.00
Auto Dealers	210.00
Junk	55.00
Driving Range Golf	20.00
Juke Box	2.50
Juke Box	625.00
Gasoline	2.50
Furniture	5.00
Archery	10.00
Carnival	10.00
Financial Statements	2,344.00
Taxi Cabs	41.00
Tax Certificates	1,376.00
Auctioneer	10.00
Amusement Machine	140.00
Marriage	396.00
Theatre	100.00
Certified Copies	280.25
Business Certificates	9.00
Trailers - Chap 583 Gen Laws	1,532.00
Dog Fees	373.50
Fish, Game and Archery Fees	147.80
Mortgage Discharges	92.00
Pool Book	21.00
Water Lien Release	16.00
Gas Registration	27.00
Pole Location	99.00
	24,975.05
Tax Title Redemption - Treasurer	11,157.12
Tax Possession Sales - Selectman	8,406.00

GENERAL GOVERNMENT

COLLECTOR	
Cost of Property Taxes	575.35
Cost of Motor Vehicle Excise Tax	2,332.50
Cost of Poll Taxes	331.40
	3,239.25

(Continued on Page 8)

Harbor Master

(Continued from Page 6)

July 30, 1960

Coastguard called up and reported Gale Warnings.

David Penny, owner of the David and Fred, a 40ft. Nova boat, was stranded between the groaner and Collins ledge with engine failure. 6 men and crew aboard.

Terrific sea running but we finally got a line on her and landed safely with all aboard, at Green's Landing.

August 5, 1960

Found boat adrift at sea, Massachusetts License No. MS-974-B, New Hampshire License 12678, made by the Correct Craft.

Towed her into Green's Landing and got in touch with the owner. He came for her the next day.

October 5, 1960

Saugus River, one mass of crude oil that was dumped into the river by one of the men in the River Works.

The River Works was on strike and one of the men opened the valve letting the oil go into the Saugus River.

The boats are a mess and I have gotten many complaints.

Many of the owners have given it to a lawyer, and are going to sue the River Works.

Got in touch with the Army Engineers and two of the men came up with a camera. I took them up and down the Saugus River while they took pictures.

1960 Report
Police
DepartmentJohn B. Kennedy
Town Manager
Town Hall
Saugus, Massachusetts

Dear Sir:

I hereby submit to you my tenth annual report of the Police Department, together with its activities, for the year 1960.

ROSTER

Chief
Roland E. Mansfield
Captain
Fred Forni
Sergeants
Ernest A. Dunham, Inspector
Charles N. Wormstead, 3rd.
James F. Maher
Carl G. W. Pearson
Regular Patrolmen
William F. Cahill
Rosario A. Bucchiere
Walter J. Elsmore
Joseph P. A. Collette
James A. Monaco
Francis X. Meredith
Donald M. Peters
Howard P. Berrett
Leonard D. Moriello
Howard M. Harnum
Edgar T. McKenney
Edward F. Newbury
Ralph E. Pace
Joseph Markowski
Richard T. Elchel
Martin J. Maillet
Howard W. Long
James Wiswall
James I. Hartigan
William F. Murphy
Reserve Patrolmen
Walter H. Dunham, Jr.
Augustine J. Belmonte
Three vacancies
Matron
Mabel Murdock

Connected with the Police Department in 1960 were 85 special police officers including 11 civil

(Continued on Page 8)

Police Department

(Continued from Page 7)

are uniformed and equipped to perform police duties when called upon; 33 uniformed Auxiliary Police Officers; 15 school department janitors; 18 General Electric Company guards. Guards are appointed to protect company property in Saugus and two guards for the Lynn Water Department, water sheds in Saugus.

Arrests

In 1960 the members of this department made 376 arrests, of which 351 were males and 25 females. This represents a drop of 71 over the arrests of 1959. Crimes committed were many and varied - from murder to minor motor vehicle law violations, but they all entail work by the department.

Dispositions consisted of sentences to State Prison, as well as cases being placed on file. It might be of interest to you that during the year but seven defendants were found not guilty. I feel that this speaks well for the department personnel as it demonstrates that persons are not arrested unless it is felt that there is sufficient evidence to warrant such action.

Varied Duties

In 1960 5544 reports and/or complaints were registered with this department. There were 705 investigations made.

There were 555 Parking Tags issued, 952 summonses were served for this and other departments, 457 ambulance conveyances were made of ill persons to hospitals in Saugus and surrounding communities.

Report of Inspector

Detective-Sergeant Ernest A. Dunham has again had a very busy year. He reports that he investigated about 600 complaints. Included in this number were 129 breaks, 22 assaults, 27 accountings and 228 larcenies.

This constitutes a terrific amount of work to fall upon the shoulders of one man and again I emphasize the urgent need of providing his department with assisting personnel.

Automobile Accidents

Data compiled by Sergeant Charles N. Wormstead relative to automobile accidents occurring in town during 1960, reveal that there were 404 accidents in which motor vehicles were involved. This is an increase of 30 over the year 1959. This, because of the great increase in traffic, is a reasonable and normal growth.

There were 320 persons injured in 238 of these accidents.

Children riding bicycles were involved in 16 accidents and there was one coasting accident, wherein a child on a sled was struck. There were 16 pedestrians injured.

We experienced an extremely discouraging year as 6 persons were killed on our highways, two on the Salem Turnpike, two on Broadway and one on Water Street and one on Walnut Street. These last two occurring on December 31st. It is terrifying and thought-provoking to realize that five of the six fatalities should never have happened but were caused by speed or inattention of the operators. It is my opinion that the sixth may not fall in these categories but might have been avoided by extra vigilance on the part of the operator.

In an over-all viewing of our traffic problem I am quite satisfied.

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Town Accountants Report

(Continued from Page 7)

PUBLIC WORKS		
Sale of Maps	39.00	
Tel service rendered	11.09	
Plans	2.00	
Meter Tests	9.00	
Pole Petition	13.00	
Broken Hydrant	430.72	
Ins. Co. for Broken Bridge	156.14	
Ins. Co. for Broken Hydrant	247.76	
Compensation Insurance	431.15	
Work done on Poles	45.00	
Zoning By-laws	1.00	1,385.77

TREASURER:		
Tax Title Releases	109.00	
Chap 44 G.L. In lieu of Taxes	381.05	
Mass. Stamp and Recording Fees	22.75	
Forfeit Deposit for Land	84.00	
Land Low Value Sale	877.15	
Land Court Cost	3.00	1,476.95
		6,101.97

TOTAL FOR GENERAL GOVERNMENT

PROTECTION OF PERSONS AND PROPERTY

BUILDING DEPARTMENT:		
Building Permits	6,239.50	
Signs	19.00	
Town Hall Rental	1,350.00	
Building Ordinances	41.00	
Excavate or Remove Gravel	160.00	
Sale of Junk	86.61	
Damage to H.S. Ceiling	3.00	
Compensation Insurance	114.00	
Electrical Permits	1,731.25	
Water	10.00	
Gas	2.80	9,757.16

SEALER OF WEIGHTS AND MEASURES:

Sealing Fees - Town	431.55	
State Fees	50.00	481.55

POLICE DEPARTMENT:

Firearms Permit	227.50	
Bicycle Registration	60.00	287.50
CHAPTER 17 SECTION 7 - INVESTIGATION		178.00
Total for Protection of Persons and Property	10,704.21	

HEALTH AND SANITATION

HEALTH DEPARTMENT:		
Licenses and Permits	753.50	
Plumbing Permits	1,473.00	
Dental Fees	185.50	
Claim from Accident	38.30	
Payment of Hospital Bill	732.00	
Comm. of Mass. T.B. Subsidies	704.28	
Wakefield - Use of Dump	16,250.00	20,136.58

SEWER - DIVISION OF PUBLIC WORKS

Sewer Rentals:		
Commitments:		
June 1959	163.50	
Dec. 1959	768.50	
June 1960	5,474.00	
Dec. 1960	4,695.00	
Added to 1959 Taxes	119.00	
Added to 1960 Taxes	563.77	11,783.77

Total for Health and Sanitation

HIGHWAY AND BRIDGES		
CHAPTER 90 CONSTRUCTION	6,992.64	
TOTAL FOR HIGHWAY AND BRIDGES	6,992.64	

CHARITIES AND VETERANS' BENEFITS

OLD AGE ASSISTANCE:		
From the State	77,686.74	
From Cities and Towns	8,655.53	
From Recoveries	11,923.00	
State Meal Tax	5,914.33	104,179.60

DISABILITY AID:

From the State	10,063.73	10,063.73
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DISABILITY ADMIN.

From the State	479.19	479.19
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AID TO DEPENDENT CHILDREN:

From the State	9,754.68	
Recoveries	29.10	9,783.78

GENERAL RELIEF:

From the State	3,324.33	
From Cities and Towns	2,816.68	6,141.01

VETERANS BENEFITS:

From the State	10,972.53	10,972.53
Total for Charities and Veterans' Benefits		141,619.84

EDUCATION AND LIBRARIES

SCHOOL DEPARTMENT:		
From the State	31,545.00	
Vocational Education	7,506.95	
Americanization Classes	61.03	
Tuition and Trans. of State Wards	8,934.99	48,047.97

Sale of Books and Junk	113.40	
Auditorium Rental	415.00	
Pay Station Receipts	33.74	
Evening School	548.00	
Concessions	1.00	
Lost and Damaged Books	372.27	
Shop Project	283.40	
School Library Fines	119.27	
Damage etc.	27.24	
Insurance Compensation	189.00	2,103.32

U. S. Government:

Homemaking Teachers Salaries		4,961.34
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Revolving Funds:

Cafeteria Program Federal Aided:		
Meals	90,569.53	
Milk	2,852.02	
Federal Subsidies	31,952.12	125,373.67

Athletic Revolving Fund

Football	10,635.31	
Basket Ball	415.15	
Hockey	444.62	11,495.08

LIBRARY:

Book Fines	1,492.69	1,492.69
Total for Education and Libraries		221,909.43

FEDERAL GRANTS:

Old Age Assistance Admin.	8,562.50	
Old Age Assistance Aid	79,375.50	
Aid To Dependent Children Admin.	2,810.87	
Aid to Dependent Children Aid	13,731.50	
Disability Aid Admin.	958.39	
Disability Aid	7,713.50	113,152.26

COMMONWEALTH OF MASSACHUSETTS:

Income Tax	69,801.05	
Corporation Tax	84,815.67	
Income Tax Chap. 70 Gen. Laws	184,184.46	
S.B.A.C. Income (School)	69,544.91	
National Defense Education Title III	5,473.48	413,819.57

COUNTY OF ESSEX:

Court Fines	1,445.45	
Dog Licenses	2,506.61	
Board of Dogs	42.00	3,994.06
Total for General Revenue		2,920,442.65

COMMERCIAL REVENUE

SPECIAL ASSESSMENTS:

Sewers:		
1959 Assessments	104.23	
1959 Interest	26.97	
1960 Assessments	1,260.19	
1960 Interest	361.66	
Paid in Advance	421.43	
Paid in Advance Interest	4.36	
Unapportioned Sewer Assessment	1,837.42	
Unapportioned Sewer Assessment Interest	3.61	4,119.87

Sidewalks:

1959 Assessments	35.32	
1959 Interest	29.22	
1960 Assessments	428.83	
1960 Interest	82.43	
Paid in Advance	118.20	
Paid in Advance Interest	1.66	695.66

PRIVILEGES:

Motor Vehicle and Trailer Excise:		
Levy of 1955	90.73	
Levy of 1957	7.85	
Levy of 1958	886.91	
Levy of 1959	82,802.55	
Levy of 1960	193,109.18	276,897.22

Total for Commercial Revenue

RECREATION AND UNCLASSIFIED

County of Essex:		
Board of Dogs	110.00	
TOTAL FOR RECREATION AND UNCLASSIFIED		110.00

(Continued on Page 9)

Town Accountants Report

(Continued from Page 8)

ENTERPRISES AND CEMETERIES

WATER DIVISION - PUBLIC WORKS:

WATER RATES:

June 1959	1,516.86
Dec. 1959	12,570.02
June 1960	65,151.55
Dec. 1960	60,312.96

139,551.39

WATER LIENS:

Added to 1959 Taxes	2,078.33
Added to 1960 Taxes	10,013.39

12,091.72

WATER ASSESSMENTS

App. Water Main Added to Taxes	562.42
Added to Taxes	201.96

App. Water Main Paid in Advance	224.15
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Unapportioned Water Mains	120.00
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1,108.53

Water Maintenance 1959	1,234.20
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Water Maintenance 1960	5,150.72
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6,384.92

CEMETERIES:

Sale of Lots and Graves	3,390.00
Care of Lots	1,165.49
Interment Fees	8,295.00
Foundations	1,207.86
Int. on Perpetual Care Funds	6,438.44

20,496.79

TOTAL FOR ENTERPRISE AND CEMETERIES

179,633.35

INTEREST

On 1957 Real Estate Taxes	81.42
On 1958 Real Estate Taxes	13.37
On 1959 Real Estate Taxes	2,142.61
On 1960 Real Estate Taxes	398.52
On 1958 Poll Taxes	.05
On 1959 Poll Taxes	.30
On 1960 Poll Taxes	23.43
On 1955 Motor Vehicle Excise Taxes	25.57
On 1957 Motor Vehicle Excise Taxes	1.12
On 1958 Motor Vehicle Excise Taxes	84.21
On 1959 Motor Vehicle Excise Taxes	670.09
On 1960 Motor Vehicle Excise Taxes	274.18

3,714.87

ON TRUST FUNDS:

Wilson Library Fund	55.20
Johnson Library Fund	162.00
Annie Mae Kimball Fund Library	82.80
Annie Mae & Ora Maitland Kimball Welfare	138.00
Green Bros. Account	3,717.50
Chap. 40-5BU, S. Gov't Stabilization Fund	2,596.00

6,751.50

On Tax Title Redemptions

729.92

TOTAL FOR INTEREST

11,196.29

AGENCY AND TRUST

Cemetery Perpetual Care Requests	7,437.50
Dog Licenses	3,101.50
Fishing and Hunting	2,455.00
Federal Withholding Tax	255,077.07
State Withholding Tax	20,472.74
Retained Percentage of State Tax	242.32
Blue Cross, Blue Shield, P.I.C.	28,221.54
Group Insurance	2,408.52
Guarantee Deposits:	
Planning Board	251.02
Board of Appeals	330.00
Contract Bid Deposits	600.00

320,596.71

INDEBTEDNESS

SCHOOL CONSTRUCTION - BOND ISSUE

Veterans Memorial School	
Bond	175,000.00
Premium	118.75
Accrued Interest	215.28
High School	
Bond	450,000.00

Temporary Loans - Anticipation of Taxes

1,000,000.00

Total for Indebtedness 1,625,334.03

DEPARTMENTAL REFUNDS

Old Age Assistance	2,718.19
Disability Aid	108.97
Aid to Dependent Children	494.90
General Relief	26.60
Veterans Benefits	905.00
Assessors	70.00
Public Works	126.94
Tax Title Foreclosure	8.00

Manager	5.00
Treasury	11.30
Health	15.61
Police	8.00
Fire Alarm	10.88
Building	451.20
Snow & Ice	212.30
School	70.00
School Salaries	382.13
School Ins. Payment	43.25
Athletic Revolving Fund	5.00
Holiday	12.20
Insurance	750.91
Vet. Mem. Addition	
Art #2 STM 1959	1,429.75
Water Maintenance	30.11
1960: Real Estate	152.80
1960: M. V. E.	8.04
1958: Water Maint.	2.00

TRANSFERS:

8,059.08

FROM RESERVE FUND TO:

Health Department	677.38
Art #15 ATM 1960	1,000.00
Selectman	200.00
Health	312.00
Snow & Ice	3,000.00
Pensions	3,173.50
Pensions	2,196.18
Law	2,000.00
Town Clerk	289.00
Treasury	1,614.25

TOTAL FOR TRANSFERS - Reserve

14,462.31

From County Dog License Fees To Library

2,506.61

From Interest on Perpetual Care

6,438.44

Funds to Cemetery

23,407.36

TOTAL FOR TRANSFERS

Total Receipts, Refunds and Transfers

5,789,740.66

Cash Balance January 1, 1960

506,097.04

5,283,643.62

1960 EXPENDITURES

GENERAL GOVERNMENT

FINANCE COMMITTEE

EXPENSES:

Clerical	105.00
Association Expense	25.00
Subscriptions	2.00

132.00

BOARD OF APPEALS

EXPENSES:

Clerical	400.00
Supplies	5.70
Postage	7.70
Equipment Repair	7.00

420.40

PLANNING BOARD

EXPENSES:

Professional Services	15.00
Advertising	85.39
Postage	7.00
Supplies	50.60
Reproductions	137.11
Dues	40.00
Clerical	745.34

1,080.44

BOARD OF SELECTMEN

SALARIES:

Chairman	500.00
Board Members	1,600.00

2,100.00

EXPENSES:

Stationery and Postage	145.00
Printing and Advertising	264.35
Supplies	34.43
Dues	75.00

2,618.78

MANAGER

SALARIES:

MANAGER	10,000.00
Clerk	2,520.00
Administrative Assistant	4,350.00

17,470.00

EXPENSES:

Telephone	420.58
Dues	68.50
Printing and Advertising	6.90
Stationery and Postage	64.00
Supplies	220.11
Bond	50.00
Car and Personal	1,000.00
Printing and Binding	
the Budget	216.50
Miscellaneous	14.50

2,061.09

19,531.09

(Continued on Page 10)

Police Department

(Continued from Page 8)

fied because we do have an unusual situation with two State Highways traversing our town, with the usual high volume of traffic coupled with permissible speed so common on such highways.

However, the Police Department is doing an excellent job and we shall continue in our efforts to improve the situation by prosecuting flagrant violators and by continued teaching of safety on the highways.

I can not, in justice, fail to bring to your attention that for the first time in many years a murder occurred in Saugus this year. We were fortunate in solving the case and placing under arrest the three involved in the short space of time of but 42 hours. This was accomplished by the whole-hearted cooperation of the entire Police Department and assistance of the office of the District Attorney and members of the State Police Department. However, I feel it is incumbent upon me to give credit for the speedy result obtained to Sergeant Charles N. Wormstead, through whose efforts two of the perpetrators were identified within an hour after the commission of the murder.

Also, in the past some persons have seen fit to criticize the morale of this department, which I have always vehemently denied. The positive proof that my opinion was correct was shown by the response by members of this department. Immediately upon being notified of the crime I ordered all members of the department called back to duty. I am proud to say that all but one responded and that one was in New Hampshire on vacation. No department can expect better than that. Many of these men worked around the clock, doing anything I requested of them, and not one has ever asked to be recompensed for the over-time he put in. I am justly proud of the Police Department and its members.

In 1960 three patrolmen were added to the department and have been of great service-adding to the efficiency of the department. I am recommending the addition of three patrolmen and one sergeant in 1961. An additional sergeant is sorely needed as for more than six months of the year we are short of superior officers due to vacations and sickness. It is my belief that the additional expense incurred would be more than compensated for by the results obtained. With three more patrolmen, I would be able to set up routes in the eastern section of the town during the two night shifts, the town would be quite adequately policed until circumstances require additional.

Again I urge you to supply the department with a female clerk. This would relieve police personnel of many duties that should properly be performed by trained clerical personnel. I would be able to devote more of my time to administrative duties which would all add materially to the efficient operation of this department.

I offer you my thanks for the cooperation and assistance you have given me during the past year.

My thanks also to all members of the Police Department and all other town officials and citizens of the town who have done much to assist me and make my burdens less arduous.

Respectfully,
ROLAND E. MANSFIELD
Chief of Police

1960 Report

Finance
Committee

One of the most important functions of the Finance Committee is to make recommendations to the Annual Town Meeting on Departmental Budgets and special articles contained in the Annual Warrant. In a stepped up program the Finance Committee meeting two and three times made its recommendations in ample time for the Town Meeting members to familiarize themselves with its contents. In addition, two public hearings were held. In this connection the Finance Committee urges citizens, proponents of articles, and members of the Town government to exert more effort to be present at public hearings.

It is gratifying to the members of the Finance Committee that of its recommended \$2,744,566.25, the Town Meeting substantially supported their stand. It is to be noted also that another \$100,000.00 was added to the Stabilization Fund which will be of great value when construction of the New Junior High School gets underway. This fund now stands at \$200,000.00, plus approximately \$3,000.00 additional in interest gained on investment.

The major portion of the Reserve Fund was absorbed by pensions granted to three employees of the Town whose retirements were not anticipated at the time of the Annual Town Meeting.

The financial condition of the Town still remains in a serious condition but its betterment is not an unobtainable goal. In order to meet this objective, the Finance Committee strongly urges the Town Meeting to follow its recommendations predicated on the Nord Davis Report planning, and a strict review of town finances.

Respectfully submitted,
FINANCE COMMITTEE
Ralph E. Gibbs
Chairman.

1960 Report
Cemetery
Department

To the Town Manager:

During the year 1960, the Cemetery Department was operated by a crew consisting of the Superintendent and four permanent men. As has been the practice for many years temporary men were employed during the summer season. Of these temporary men, one worked for five months, two for two months and two for one month. Three others were employed for a part of two weeks.

There were 167 burials, an increase of 21 over the previous year. During 1960 an additional area was completed in the Catholic section which will provide space for approximately 326 burials.

The sum of \$29,698.44 was expended for salaries and wages and the sum of \$3253.94 for expenses of the department.

Total receipts for the year were as follows: Sale of Lots \$3390.00, Care of Lots \$1165.49, Interment Fees \$8295.00, Foundations \$1207.86 and Interest on Perpetual Care Funds \$8438.44 making a total of \$20,496.79.

Respectfully submitted,
Alfred W. Powers
Superintendent

Town Accountants Report

(Continued from Page 9)

ASSOCIATION AND TRAVEL

EXPENSES:	
Police	168.50
Accounting	68.00
Fire	119.50
Forestry and Parks	14.50
Health	82.72
Tax Collector	45.00
Treasury	4.20
Planning Board	26.00
Assessors	80.00
Manager	308.00
Fire Alarm	3.00
	919.42

TIRES AND TUBES

EXPENSES:	
Public Works	1,269.56
Police	469.62
Fire	182.04
Engineering	19.52
	1,940.74

LIGHT EQUIPMENT

EXPENSES:	
Accounting	10.39
Manager	147.50
Public Works	215.00
Cemetery	405.30
Forestry and Parks	323.50
Town Clerk	70.00
	1,171.69

HEAVY EQUIPMENT

EXPENSES:	
Public Works	12,629.71
Health	1,853.20
Police	3,589.50
Building	2,516.88
	20,589.29

ACCOUNTING

SALARIES:	
Town Accountant	6,000.00
Principal Clerk	4,250.00
Senior Clerk	3,200.00
Junior Clerk	2,800.00
	16,250.00

EXPENSES:	
Telephone	160.67
Stationery and Postage	34.55
Printing and Advertising	371.98
Dues and Subscriptions	122.00
Equipment Repairs	117.78
	806.98
	17,056.98

TREASURY

SALARIES:	
Treasurer	5,750.00
Clerk	3,400.00
Clerk	3,200.00
	12,350.00

EXPENSES:	
Telephone	162.36
Stationery and Postage	510.86
Printing	573.43
Office Supplies	63.39
Dues	9.00
Bond	257.05
Registration of Town Notes	40.00
Equipment Repairs	45.25
Machine Rental	11.00
	14,022.34

TAX TITLE FORECLOSURE

EXPENSES:	
Legal Services	3,117.50
	3,117.50

TAX COLLECTOR

SALARIES:	
Collector	4,700.00
Assistant Collector	4,450.00
Principal Clerk	4,250.00
	13,400.00

EXPENSES:	
Telephone	172.38
Printing and Advertising	993.13
Stationery and Postage	1,457.02
Office Supplies	139.83
Bond	417.70
Dues	7.00
Tax Title Recording	464.00
Machine Rental	28.30
	3,679.36
	17,079.36

ASSESSORS

SALARIES:	
Board	1,839.28
Principal Clerk	6,500.00
Jr. Clerk	3,600.00
Jr. Clerk	3,600.00
	15,539.28

EXPENSES:

Telephone	190.70	
Postage	80.00	
Printing	464.35	
Office Supplies	175.25	
Dues and Subscriptions	37.00	
Transportation	300.00	
Searching Records	524.50	
Binding	58.55	
I.B.M. Billing	1,940.40	
Deputy Assessors	606.74	
Equipment Repair	30.50	
	4,408.59	
	19,947.87	

LAW

SALARIES:		
Town Counsel	3,800.00	
		3,800.00

EXPENSES:

Supplies	99.40	
Legal Fees	3,371.35	7,270.75

JUDGEMENTS AND SETTLEMENTS

EXPENSES:		
James Otis Smith, Atty for		
Ma L. Adlington	250.00	
John H. Green, Atty. for		
John L. Veinotte	313.98	
Mary Anne Pike, Adm. of		
James W. Pike Jr.	5,000.00	
Eva L. McCall	4,800.00	
		10,363.98

TOWN CLERK

SALARIES:		
Town Clerk	1,200.00	1,200.00

EXPENSES:

Printing and Advertising	320.76	
Postage	110.00	
Supplies	34.17	
Bond	10.00	
Association Expense	57.50	
Finance Committee Report	413.00	
		945.43
		2,145.43

ELECTION AND REGISTRATION

SALARIES:		
Registrars	450.00	
Clerk	2,800.00	3,250.00

EXPENSES:

Printing and Advertising	1,208.65	
Stationery and Postage	80.00	
Precinct Officers	3,019.00	
Police	562.00	
Custodians	350.00	
Clerical	144.00	
Rental	30.00	
Equipment and Supplies	282.71	
Labor	100.00	
Census	572.36	
Association Expense	40.00	
		6,388.72
		9,638.72

PUBLIC WORKS

SALARIES:		PUBLIC WORKS	
Superintendent	8,300.00		
Principal Clerk	4,250.00		
Senior Clerk	3,600.00		
Clerk	1,401.08		
Highway	55,935.52		
Water	53,636.66		
Snow and Ice	1,249.32		
Water Overtime	5,712.92		
Highway Overtime.	1,515.37		
Snow and Ice Overtime	10,310.83		
Sewer	428.19		
			146,339.89

EXPENSES:

Telephone	747.10	
Printing and Advertising	80.00	
Postage	10.00	
Light and Fuel	1,234.06	
Office Supplies	141.40	
Water	40.00	
Recording Fees	58.05	
		2,310.61
		148,650.50

ENGINEERING

SALARIES:		
Engineer	5,970.00	
Assistant Engineer	3,500.00	
Labor	1,305.99	
Overtime	659.93	11,435.92

EXPENSES:

Telephone	100.54	
Office Supplies	108.06	
Material and Supplies	656.14	
Tracings and Prints	15.43	
Gas and Oil	118.10	
Equipment Repair	121.29	
Reproductions	447.80	
		1,567.36
		13,003.28

TOTAL FOR GENERAL GOVERNMENT

		\$310,700.56
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(Continued on Page 11)

Town Accountants Report

(Continued from Page 10)

PROTECTION OF PERSONS AND PROPERTY**POLICE DEPARTMENT**

SALARIES:		
Chief	6,500.00	
Captain	5,900.00	
Sergeants	21,789.72	
Patrolmen	90,433.77	
Specials and Reserves	5,088.00	
School Traffic	968.00	
Matron	300.00	130,979.49
EXPENSES:		
Telephone	2,412.62	
Printing and Advertising	81.00	
Postage	80.00	
Dues	44.50	
Office Supplies	360.04	
Radio Maintenance	494.00	
Equipment Repair	1,400.34	
Gas and Oil	2,600.60	
Meals	2.00	
Equipment for Men	476.23	
Uniforms	991.35	
Photo Supplies	34.83	
Incidental Expense	39.00	
Safety Officer	73.98	
Police Training	100.00	9,190.49
		140,169.98

DOG OFFICER

SALARY:		
Dog Officer	1,000.00	1,000.00
EXPENSES:		
Postage	20.00	
Supplies	28.05	
Printing	14.00	62.05
		1,062.05

FIRE DEPARTMENT

SALARIES:		
Chief	6,500.00	
Captains	11,800.00	
Lieutenants	22,000.00	
Fire Fighters	108,119.95	
Permanent Intermittant	302.94	
Callman	275.00	148,997.89
EXPENSES:		
Telephone	440.22	
Printing and Postage	26.00	
Office Supplies	17.27	
Equipment Repair	1,172.26	
Radio Maintenance	441.88	
Gas and Oil	688.15	
Station Supplies	844.90	
Medical, Chemicals		
and Oxygen	181.00	
Uniforms and Rubber Goods	958.82	
Dues	15.00	
Hose	1,140.00	5,925.50
		154,923.39

FIRE ALARM

EXPENSES:		
Labor	1,717.00	
Material and Supplies	4,738.49	
Advertising	7.00	
Insurance	14.18	
Association Expense	100.00	
		6,576.67

FOREST FIRE

EXPENSES:		
Equipment	683.72	
Equipment Repairs	106.13	
Association Expense	10.00	
		799.85

BUILDING DEPARTMENT**SCHOOL BUILDINGS**

SALARIES:		
Superintendent	4,313.51	
Maintenance Men	16,281.66	20,595.17
EXPENSES:		
Carpentry and Lumber	298.65	
Cesspools	86.25	
Custodian Supplies	153.90	
Electrical	2,195.74	
Glass and Glazing	404.95	
Hardware	395.26	
Heating	911.83	
Masonry	514.12	
Millwood, Doors and Windows	79.18	
Oil Burner Service	1,172.24	
Painting	243.37	
Plumbing	1,021.84	
Roofing and Flashing	29.00	
Gas and Light	38.52	
Printing and Advertising	15.00	7,560.25
		28,155.42

**ARTICLE 2, SPECIAL TOWN MEETING 1959
VETERANS MEMORIAL SCHOOL ADDITION**

EXPENSES:		
Professional Services	22,561.96	
Advertising	253.70	
Clerk	2,975.00	
Contractor	193,806.01	219,596.67

**ARTICLE #3, SPECIAL TOWN MEETING 1959
HIGH SCHOOL ADDITION**

EXPENSES:		
Fees and Professional Services	26,386.84	
Clerk	1,350.00	
Advertising	234.80	
Contractor	121,122.72	
Postage	20.00	
Equipment	95.50	
Supplies	21.32	
		149,231.18

SCHOOL REHABILITATION PROGRAM

EXPENSES:		
Equipment Rental	203.41	
Material and Supplies	12,116.95	
Advertising	33.00	
Contractor	15,679.50	
Labor	326.00	
		28,358.86

BUILDING ADDITION

EXPENSES:		
Painting	655.00	
Welding	271.54	
Lumber	56.44	
		982.98

OTHER BUILDINGS

SALARIES:		
Superintendent	1,886.49	
Maintenance Men	8,171.64	
Clerk	1,800.00	
Janitor	4,000.00	
Cleaning Woman	1,320.00	
Overtime	257.00	17,435.13
EXPENSES:		
Telephone	532.27	
Printing and Advertising	89.75	
Stationery and Postage	16.50	
Subscriptions, Dues and Fees	40.00	
Office Supplies	100.85	
Fuel	2,438.35	
Gas and Light	2,446.93	
Water and Sewer	216.20	
Carpentry and Lumber	665.87	
Custodian Supplies	411.59	
Electrical	363.88	
Equipment and Tools	9.20	
Glass and Glazing	19.00	
Hardware	156.46	
Heating	1,102.65	
Oil Burner Service	104.79	
Painting	22.70	
Plumbing	225.06	
Roofing and Flashing	210.00	
Transportation Gas and Oil	1,297.29	
Truck Repairs	74.64	
		10,543.98

SEALER OF WEIGHTS AND MEASURES

SALARY	1,200.00	
EXPENSE	100.00	
		1,300.00

FORESTRY AND PARKS

SALARIES:		
Superintendent	5,759.37	
Labor	17,039.07	
Seasonal	1,020.00	
Overtime	270.78	
		24,089.22

EXPENSES:		
Dues	14.00	
Supplies	419.84	
Equipment Repair	345.87	
Gas and Oil	488.53	
Trees and Shrubs	85.00	1,353.24

CIVILIAN DEFENSE

EXPENSES:		
Telephone	771.86	
Supplies	187.40	
Light	189.55	
Fuel	113.12	
Gas and Oil	146.43	
Equipment	558.93	
Repairs	34.35	
Directors' Expense	717.35	
Radio Maintenance	150.13	
Inspections	11.50	
Training School	64.00	
Travel	30.00	
		2,974.62

TOTAL FOR PROTECTION OF PERSONS AND PROPERTY		787,553.24
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1960 Report**Planning Board**

To the Town Manager:

The Saugus Planning Board herewith presents a summary of its 1960 activities and some of its objectives for 1961.

The Board sponsored, and the Annual Town Meeting voted, new zoning by-laws for greater setbacks of business on major highways; exclusion of residences, in business and industrial areas; restrictions for using under-sized lots for building purposes; new by-laws for land excavation.

The Planning Board issued a revised document of subdivision rules and regulations. Now land developers are bonded, or restricted by covenant, to construct proper streets, curbs, and drainage; lay water mains, plant trees, place street bounds, and where practicable, lay sewerage.

The Board is preparing a new zoning map and plans to have printed in 1961, a new booklet of revised zoning by-laws.

The Board will again ask the Town Meeting to require certain types of building owners to provide off-street parking for their activities. It also strongly recommends the High School access road as laid out by the Engineering Department, and approved by the State authority. This road would have entrance from Main Street and extend along the easterly side of the present High School land. It is recommended for its adaptability and low cost to the Town.

Respectfully submitted,
Lewis O. Gray
Chairman
William O. Calhoun
Henry Seaver
Planning Board

1960 Report**Dog Officer**

Honorable John B. Kennedy
Town Manager
Town Hall
Saugus, Mass.

Dear Sir:-

All dogs in the Commonwealth of Massachusetts must be licensed in accordance with the provisions of Section 37, Chapter 140 of the General Laws. In order that the provisions of this statute may be conformed with, law enforcement officials in the person of the dog officers are appointed in the cities and towns of the Commonwealth. It is the duty of the dog officers to see to it that every dog within the confines of his community is licensed in accordance with the statutes. During the year 1960, 804 Males at \$2.00 each, 133 Females at \$5.00 each, 551 Spayed Females at \$2.00 each, 5 Kennels at \$10.00 each, 1 Kennel at \$500.00, total collected \$3,475.00. Fees paid to the Town Treasurer \$373.50. Fees paid to the Treasurer of Essex County, \$3,101.50.

This money is turned over to the County. After all county expenses concerned with the licensing and regulating of dogs are paid for by the County Treasurer the balance from the dog fund licenses are returned to the

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Dog Officer

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cities and towns of the County. When these funds are returned to the local community they can be only used for educational and library purposes. The Town of Saugus it is used for the library fund.

It has been the practice in the Town of Saugus for many years to turn these funds over to the Town Library. In the year 1960 over \$3000.00 was added to the Library appropriation from the dog fund. What the Towns return will be in 1960 from the 1960 collections is unknown at the present time.

Mr. William Cahill, dog officer for the Town, does an excellent job in carrying out the provisions of the statutes relating to the licensing of dogs together with numerous dog complaints that he has to contend with. The total cost of operating this department to the Town for the year 1960 was as follows: Salary of the dog officer \$1000.00, Expenses \$62.00. Respectfully submitted, William F. Cahill Dog Officer.

Town Accountants Report

(Continued from Page 11)

HEALTH AND SANITATION

HEALTH		
SALARIES:		
Board	900.00	
Agent	6,200.00	
Nurse	4,450.00	
Clerk	1,800.00	13,350.00
EXPENSES:		
Telephone	341.12	
Printing and Advertising	182.89	
Stationery and Postage	102.70	
Dues	69.00	
Subscriptions	10.00	
Office Supplies	184.65	
Express	16.10	
Gas and Oil	283.03	
Auto Repairs	396.82	
Registration and Insurance	400.70	
Garage Rent	120.00	
License for Agent	16.00	
Relief Inspector	200.00	
Conference Expense	20.00	
T.B. Board and Care	1,738.00	
X-Rays	12.00	
Medicine and Medical Care	1,098.10	
Premature Babies	480.00	
Ambulance	45.00	
Anti-rabic treatment	10.00	
Diphtheria Clinic	75.00	
Well Child Clinic	200.00	
Polio Clinic	50.00	
Dental Clinic	648.12	
Dental Supplies	44.40	
Dog Clinic	95.00	
Burying Dead Animals	253.00	
Dog Board	56.00	
Laboratory Supplies	119.68	
Laboratory Permit	3.50	
Caretaker of Dump	600.00	7,870.81
Collection of Garbage	23,500.00	23,500.00
Collection of Rubbish	35,466.00	35,466.00
		80,186.81

ARTICLE 8, ANNUAL TOWN MEETING 1960
AERIAL MOSQUITO SPRAY

EXPENSES:		
Spraying	1,500.00	1,500.00

SEWER MAINTENANCE

EXPENSES:		
Postage	25.00	
Printing and Advertising	26.50	
Light	2,775.68	
Water	20.00	
Fuel	806.27	
Material and Supplies	103.71	
Equipment Repairs and Labor	3,248.04	
Pipe and Fittings	147.95	
Out-Fall Sewer, Lynn	441.00	
Registration and Inspection	3.00	
		7,597.15

ARTICLE 23 ANNUAL TOWN MEETING 1960
SEWERS AND DRAINS

EXPENSES:		
Fees and Advertising	35.50	
Material	35,169.46	
Labor	184.27	
Contractor	1,415.12	
Postage	6.00	
		36,810.35

ARTICLE 5, SPECIAL TOWN MEETING 1958
SEWER MAIN FROM HIGH SCHOOL TO TOWN FARM

EXPENSES:		
Contractor	10,063.64	
Labor	8.16	
		10,071.80

ARTICLE 6, SPECIAL TOWN MEETING 1958
DRAINAGE DITCH BROADWAY

EXPENSE:		
Contractor	4,473.50	4,473.50

ARTICLE 22, ANNUAL TOWN MEETING 1958
SEWER BOND ISSUE

EXPENSES:		
Contractor	1,466.16	
Advertising	7.00	
		1,473.16

TOTAL FOR HEALTH AND SANITATION	142,112.77	
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HIGHWAYS AND BRIDGES

HIGHWAYS

EXPENSES:		
Gas and Oil	3,559.90	
Equipment Repair	4,792.39	
Street Lines	1,002.21	
Material and Supplies	1,305.13	
Equipment Hire		
Equipment Hire	1,998.75	
Express and Advertising	80.21	
Signs and Posts	209.98	
Registration	82.50	
Bitumols	14,137.10	
Chapter 386	2,960.62	
Sidewalks and Curbs	8,465.94	
		38,594.73

CHAPTER 90, 1960

EXPENSES:		
Fees	5.00	
Labor	9,246.98	
Material	20,613.80	
		29,865.78

SNOW AND ICE

EXPENSES:		
Gas and Oil	1,207.02	
Equipment Repairs	5,344.52	
Plowing	2,905.08	
Rocksalt, Sand and Gravel	7,615.28	
Supplies	694.52	
Meals	38.75	
Rentals	218.75	
		18,023.92

SNOW AND ICE EMERGENCY

EXPENSES:		
Equipment	5,101.47	
Labor	6,173.10	
		11,274.57

ARTICLE 19, ANNUAL TOWN MEETING 1960
SCHOOL CHILDRENS SIDEWALK BRISTOW STREET

EXPENSES:		
Material	917.55	917.55

ARTICLE 11, ANNUAL TOWN MEETING 1960
SIDEWALK WOODBURY AVENUE

EXPENSES:		
Material	994.26	994.26

ARTICLE 21, ANNUAL TOWN MEETING 1958
CONSTRUCTION OF VINE STREET, MAIN TO ESSEX STREETS

EXPENSE:		
Material	60.00	60.00

STREET LIGHTING

EXPENSES:		
Town Streets	45,425.10	
Boston and Salem Turnpike	816.54	
Washington Square Traffic	648.47	
Monument Square	24.73	
TOTAL FOR HIGHWAYS AND BRIDGES		46,914.84
		\$ 146,645.65

CHARITIES

FEDERAL SALARIES AND EXPENSES

SALARIES:		
Board Members	900.00	
Agent	3,628.93	
Principal Clerk	2,430.24	
Senior Clerk	1,903.96	
Social Worker	847.96	
Social Worker	2,054.60	
Social Worker	1,214.08	12,979.77

EXPENSES:		
Telephone	323.69	
Dues and Association Expense	256.50	
Equipment Repair	143.94	
Office Supplies	154.40	
Car Expense	206.12	
Stationery, Postage and Printing	509.26	
Legal Service	312.60	
Property Appraisals	105.00	2,011.51
		14,991.28

FEDERAL OLD AGE ASSISTANCE

EXPENSES:		
Cash	113,942.63	
Cities and Towns	1,013.71	
		114,956.34

FEDERAL AID TO DEPENDENT CHILDREN

EXPENSES:		
Cash	12,318.83	12,318.83

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1960 Report
Fire Department

Roster: Chief, Joseph L. Maguire, Captains, Albert Jervis and Norman T. Hull, Lieutenants, Thomas A. Nolan, Robert E. Jacobs, Guy H. Collins and Warren Newhall; Permanent Firefighters: Harold R. Atkinson, Frank Beckford, Robert Champoux, Charles Ryder, John LaViska, Leslie Hitchings, George Berett, Joseph Champoux, George Howard, Melvin Lawton, William Paganucci, George Parrott 3rd, George Fyfe, George Cronin, Ronald Tilley, Albert Brazis, John Lumsden, Walter Waldrup, Arthur Maguire, John Falasca, David Osgood, John McLaughlin and Edward Falasca; Call Fireman: Arthur Gustafson.

During the year 1960 the department responded to 945 calls and alarms for fire and other duties. There were 134 building fires, 71 automobile fires and accidents, 61 calls for oxygen, 72 miscellaneous calls such as pump out cellars, streets, lockouts, animals in trees etc., 50 false alarms and telephones and 457 calls and alarms for brush, grass, dumps, rubbish, marsh fires.

Engine #1 is in reasonable good condition although from time to time there has been several costly repairs due to breakdown of parts. Engine #2 is thirty years old and is of no practical value to the department as a piece of fire fighting equipment. Engine #3 is seventeen years old and still in reasonable good condition barring any major breakdown. Engine #4 which the town appropriated money to purchase a new chassis in 1960 has to this date not been provided. Because of this piece of equipment being out of service some period of time Engine #1 was required to answer wood fires etc., causing breakdown requiring additional expensive repairs. Therefore it is recommended that this chassis be provided for this Engine #4 to get into efficient service. The Aerial Truck is in good condition.

The Chiefs car should be replaced with a new one as it is getting older and considerable repairs are necessary to keep it operating as it is used constantly and extensively for emergency calls such as accidents, inhalator, (Continued on Page 13)

Town Accountants Report

(Continued from Page 12)

FEDERAL AID TO DISABLED

EXPENSES:		
Cash	5,347.24	5,347.24

LOCAL ADMINISTRATION SALARIES

SALARIES:		
Agent	2,708.58	
Principal Clerk	2,069.76	
Senior Clerk	1,696.04	
Social Worker	1,035.12	
Social Worker	1,905.40	
Social Worker	455.28	
Social Worker	227.64	
		10,097.82

LOCAL ADMINISTRATION EXPENSE

EXPENSES:		
Telephone	268.89	
Office Supplies	296.15	
Stationery and Postage	20.00	
Equipment Repair	25.00	
Car Expense	360.07	
Dues and Association Expense	130.50	
Equipment	75.30	
Property Appraisals	195.00	
		1,370.91

LOCAL OLD AGE ASSISTANCE

EXPENSES:		
Cash	107,315.90	
Cities and Towns	5,847.90	
		113,163.80

LOCAL AID TO DEPENDENT CHILDREN

EXPENSES:		
Cash	16,700.00	
		16,700.00

LOCAL DISABILITY ASSISTANCE

EXPENSES:		
Cash	18,500.67	
		18,500.67

GENERAL RELIEF

EXPENSES:		
Cash	4,091.66	
Groceries	2,099.40	
Medical	452.64	
Board and Care	1,801.56	
Cities and Towns	6,412.16	
Burials	200.00	
Clothing	9.95	
		15,067.37

VETERANS BENEFITS

SALARIES:		
Agent	1,900.00	
		1,900.00

Administration Expenses:		
Dues	10.00	
Telephone	133.49	
Office Supplies	61.67	
Transportation	50.00	
Equipment	195.00	
		450.16

AID EXPENSES:		
Cash	18,822.25	
Groceries	768.01	
Medical	6,592.92	
Fuel	61.30	
		26,244.48
		28,594.64

TOTAL FOR CHARITIES \$ 351,108.90

EDUCATION AND LIBRARIES**SCHOOL**

SALARIES:		
Superintendent	10,769.06	
Teachers	977,161.67	
Clerical	30,542.68	
Nurses	10,720.00	
Janitors	107,098.57	
Band Director	6,207.68	
Physicians	2,375.00	
Cafeteria Director	4,153.84	
Game Officials	820.00	
Evening School	8,155.00	
		1,158,003.50
EXPENSES:		
Telephone	4,100.31	
Printing and Postage	1,842.06	
Books	25,939.50	
Supplies	21,599.90	
Regular Transportation	73,387.50	
Special Transportation	4,063.25	
Truck	2,534.60	
Drivers Education	985.98	
Gas and Light	21,091.37	
Fuel	29,116.98	
Graduation	862.16	

Equipment	13,884.36
Tuition	481.28
Water and Sewer	1,586.58
Band	4,386.09
Care of Grounds	1,403.67
Tests	2,442.59
Guidance	467.53
Shop	4,702.34
Visual Education	2,825.31
Library High School	1,591.68
Library Jr. High School	284.85
Athletics	7,540.89
Physical Education	1,154.19
Homemaking	1,264.22
Rinehart Handwriting System	3,300.00
Staff Expense In State	642.73
Staff Expense Out of State	840.70
Nurses Travel	160.00
Supervisors Travel	725.00
Insurance	510.08
School Committee	449.54
Truants	126.29

EXPENSES:

Supplies	139.20
Equipment	180.00

EVENING SCHOOL**EXPENSES:**

Transportation	899.64
Boston	775.62
Lynn	2,263.42
Somerville	749.98
Everett	2,707.80
Malden	234.64
Medford	

TRADE SCHOOL**SALARIES:**

Homemaking Salaries	4,630.61
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EXPENSES:

Game Expense	2,288.00
Cities and Towns Share	2,999.63
Medical	248.86
Equipment	2,966.46
Ice Rental	380.00
Transportation	1,900.00
Dues	10.00

SALARIES:

Manager	1,944.00
Helpers	43,774.05

EXPENSES:

Milk	28,991.28
Meats and Groceries	31,420.11
Equipment and Supplies	3,451.68
Express	711.29
Linen Service	483.99
Ice Cream	4,432.38
Bakery	4,101.70
Equipment Repairs	679.63
Printing	34.50

FEDERAL PUBLIC LAW NO. 874

EXPENSES:	
Equipment	14,414.65
Shades	1,077.45
Test Borings	115.00
Supplies	338.49
Boiler Repairs	1,039.50
Carpentry	468.04

EXPENSES:

Advertising	32.00
Equipment	4,588.48

SALARIES:

Librarian	4,700.00
Assistant Librarian	3,250.00
General Assistants	10,477.54
Labor	810.00
Janitor	120.00

EXPENSES:

Telephone	382.65
Stationery and Postage	14.55
Printing and Advertising	81.00
Office Supplies	182.66
Subscriptions	289.80
Expense	15.80

(Continued on Page 14)

Fire Department

(Continued from Page 12)

resuscitator and oxygen. These calls are in addition to the constant use by the Chief in the performance of department business.

The Carry-All that was procured through the Civil Defense is an old panel truck that is used to transport portable equipment for pumping out cellars, hose, lighting units etc., instead of using the more valuable equipment for the same purpose. The metal boat used for rescue operations is in reasonable good condition.

It is and has been recommended that a second fire station be built and located in the West Cliftondale section of the town. The Town of Saugus has no secondary station, equipment or manpower to give the Citizens of Saugus protection against fire when this station the only one in the town is out at a working fire for any period of time. The increase of new construction of various types places an additional responsibility on the men and equipment of the town to cope with this situation. The present station upon an alarm of fire has a normal complement of seven men on duty on each working shift when sickness, vacations and the holiday bill which the town meeting voted granting ten paid holidays, no money was appropriated to provide payment so they are compensated by giving additional days off equivalent. This situation reduces the man power and efficiency. Therefore with the construction of additional schools and the needed protection against fire and life hazard to children and personnel this department most urgently recommends and requests that this additional fire station be constructed.

It is recommended that the schools be equipped with automatic sprinkler systems. This recommendation has been submitted before and it is our firm belief that it be given serious attention, especially the old wooden school buildings that house many school children that presents a serious life and fire hazard.

It is recommended that schools not already equipped with Auxiliary Fire Alarm systems be provided and installed and connected into the municipal fire alarm system. This should be given serious attention.

The program for the installation of additional fire alarm signal boxes should be continued. Because of the rapid growth and expansion of the town it is recommended the installation of new hydrants be continued as there are many sections of the town where the hydrants are too few and far apart.

In concluding my report I wish to express my appreciation to the Town Manager, the Board of Selectmen, the Finance Committee, the Sup't. of Public Works, the Chief of Police, Inspector of Buildings, Inspector of Wires, the Board of Health Agent, the Director of Civil Defense, the Civil Defense Auxiliary Fire Chief, Town Meeting Members and the Citizens of the Town of Saugus. Finally, I want to express to the members of the Fire Department my sincerest appreciation of their energetic support given me under the adverse conditions due to which they have been subjected by the shortage of manpower and the unpredictable and unreliable condition of engine #2 and engine #4 which are called upon to make a great number of runs.

Respectfully submitted,
Joseph L. Maguire,
Chief of Fire Department

1960 Report

Public Welfare

To the Town Manager:

The Annual Report of the Department of Public Assistance, viewed in the light of the monthly report submitted to you, would seem to be a summary of the previous report. In a measure this must of necessity be true. The year 1960, however, although there were no startling changes in expenditures or caseloads: it was a dynamic year during which there were changes that will have a widespread effect in the years to come.

The major change was the passage of the Medical Assistance to the Aged Program. This type of assistance will reap a saving to the taxpayers of the community because Federal participation is a flat 50%, State participation 34% and the local cost 16%. This law wipes out the concept of settlement in the Medical Aid program so that Saugus does not pay a full 50% of the cost of caring for its long time residents. We were enabled, at the passage of the Act, to transfer 32 of our nursing home cases to the program and decrease our net expenditures approximately \$3,000 per month. A major change along with the Medical Assistance to the Aged Program is a provision that the State pay 25% of all administrative costs. Adding this sum to the continued 50% participation from the Federal Government the Town of Saugus is paying but 1/4th of all salaries and office expenses of the Department with the exception of General Relief which is a negligible item. There are things to watch in the field of Social Service in Massachusetts. Of primary interest is the new Governor's concern over the welfare burden on the community. Although this burden is in actuality not as great as it appears at first glance there possibly will be legislation proposed to change our present set-up. Consistent with the idea is a bill now before the Legislature to study the feasibility of the Commonwealth taking over the administration of all Public Assistance programs. The Director appeared in favor of this bill at a public hearing as it would seem to be in the best interest of both the smaller residential community and the larger hard-hit industrial cities to spread welfare costs across the entire Commonwealth. A third area of activity became evident during the later part of the year when you authorized this department to conduct a survey of the need for public low-cost housing for the elderly. The survey is not yet completed but initial returns seem to indicate that such housing could be used to advantage in Saugus.

On the Old Age Assistance Program, the Department spent a total of \$228,000 and received \$176,000 in Federal, State and City and Town reimbursements. The average caseload was 178 individuals with an average cost per month of \$98.12. During 1960 we had a total of 39 new applications for Old Age Assistance. Of these 30 were approved. The year 1959 we had 30 applications and 24 were approved. We started the year 1961 with 127 cases.

The Medical Assistance to the Aged Program was in existence but for the last three months of the year 1960 and we spent \$15,000. Of this we will receive

Town Accountants Report

(Continued from Page 13)

Books	4,068.44	
Binding	496.20	
Cartage	48.60	
Newspapers	61.47	
Janitor Supplies	21.66	
Fuel	468.24	
Light	333.44	
Water and Sewer	32.00	
Equipment	7.48	
Equipment Repair	24.75	6,528.64
		25,886.18

ARTICLE 15, ANNUAL TOWN MEETING 1960
LIBRARY ADDITIONS

EXPENSES:		
Architect	2,307.64	
Advertising	47.43	
Contractor	26,412.65	
		28,767.72

TOTAL FOR EDUCATION AND LIBRARIES \$1,614,450.32

RECREATION AND UNCLASSIFIED

PLAYGROUND

SALARIES:		
Recreation Supervisor	1,200.00	
Assistants	2,917.00	4,117.00
EXPENSES:		
Clerical	180.00	
Committee Expense	475.97	
Repairs	214.06	
Construction	670.06	
Painting	45.66	
Supervisors Car Expense	150.00	
Stone Dust	135.10	
Material and Supplies	363.76	
Gravel and Loam	320.93	
Small Athletic Equipment	495.10	
Arts and Crafts	482.06	
Fourth of July	189.99	
Prizes	25.00	
Police Athletic League	201.41	
Babe Ruth League	250.25	
National League	243.75	
American League	250.00	
Buses	118.00	
Ice Cream	66.25	
Water	60.00	
Hockey	27.00	
Winter Program	251.60	5,213.95
Shelter Construction	69.88	
New Equipment	1,700.00	
Skating Rink	402.20	2,172.08
		11,503.03

DEPARTMENTAL PENSIONS

POLICE:		
Roland E. Mansfield	2,000.00	
James P. Sullivan	2,344.23	
William MacDougal	1,931.89	
Mrs. Joseph Lambert	1,630.76	
FIRE:		
Mrs. Lucy Mathewson	1,528.84	
George B. Drew	3,478.12	
George W. Parrott	540.46	
Mrs. Wm. Salsman	1,426.92	
W.W.L.		
Ernest A. Merrithew	1,529.86	
Henry Wheaton	2,670.20	
Vernon W. Evans	4,212.17	
Mabel Willey	2,517.50	
M. Edward Hayes	2,650.00	
Alfred H. Woodward	1,192.50	
John Taylor	2,632.67	
George Pike	3,415.85	
Albion R. Rice	3,064.06	
Elsie A. Bird	1,277.64	
Edna F. McCarthy	1,499.94	
Carrie F. Stuart	1,370.46	
Welcome W. McCullough	3,173.50	
Anstrice C. Kellogg	2,196.18	
		48,343.75

TOWN REPORT

EXPENSES:		
Advertising	3.00	
Printing and Mailing	1,562.90	
		1,565.90

HOLIDAYS

MEMORIAL DAY:		
Flags	177.45	
Programs	30.00	
Participating Units	645.00	
Wreaths	325.00	
Ice Cream and Tonic	34.60	
VETERANS' DAY:		
Wreaths	525.00	
		1,597.05

INSURANCE

EXPENSES:		
Medical	51.00	
Automobile	1,158.13	
Grandstand	213.00	
Fire	152.71	
Public Liability	11,508.43	
Compensation	11,656.08	
Town Hall	1,393.88	
Towns Share for Employee's Life Insurance and Hospitalization	14,892.67	
Equipment	86.06	
Boiler	31.58	
Advertising	12.00	
		41,155.54

CONTRIBUTORY RETIREMENT FUND

EXPENSE:		
Pension Fund	33,933.00	
		33,933.00

CHAPTER 17, SECTION 7
AUTHORITY BOARD OF SELECTMEN

EXPENSES:		
Saugus Youth Survey	125.00	
Police Surveys and Investigations	242.00	
		367.00

RESERVE FUND

EXPENSE:		
School Investigation Com.	15.00	
		15.00

ARTICLE 3, ANNUAL TOWN MEETING 1959
HARBOR MASTERS EXPENSE

EXPENSE:		
Printing	6.50	
		6.50

BID DEPOSITS

EXPENSES:		
School Supplies	600.00	
		600.00

ARTICLE 4, ANNUAL TOWN MEETING 1959
TOWN LANDING

EXPENSE	107.92	
		107.92

ARTICLE 13, ANNUAL TOWN MEETING 1960
HEADQUARTERS VETERANS WORLD WAR I BARRACKS

EXPENSE:		
Rental	500.00	
		500.00

ARTICLE 14, ANNUAL TOWN MEETING 1960
V.F.W. FIREWORKS FOURTH OF JULY

EXPENSES:		
	431.73	
		431.73

ARTICLE 22, ANNUAL TOWN MEETING 1960
D. A. V. LEASE

EXPENSE	500.00	
		500.00

ARTICLE 26, ANNUAL TOWN MEETING 1960
TO COMPENSATE H. F. AND B. ROY FOR HALF COST OF
INSTALLING PIPES IN FRONT OF THEIR PROPERTY

EXPENSE:		
	432.00	
		432.00

ARTICLE 27, ANNUAL TOWN MEETING 1960
TO PROMOTE INDUSTRIAL AND COMMERCIAL DEVELOPMENT

EXPENSES:		
Supplies	80.20	
Postage	8.00	
Telephone	1.00	
		89.20
Total for Recreation and Unclassified		\$ 141,087.62

ENTERPRISE AND CEMETERIES
WATER MAINTENANCE

EXPENSES:		
Postage	600.00	
Dues and Registrations	37.00	
Printing and Advertising	484.72	
Gas and Oil	1,978.36	
Material and Supplies	988.33	
Meter Parts	710.18	
Express	0.70	
Equipment Repair	1,101.33	
Service Pipe and Fittings	3,788.96	
New Meters	3,983.50	
Hydrants and Valves	3,056.66	
Addressograph Maintenance	115.41	
Radio Maintenance	91.00	
Water Purchase	668.70	
		17,611.44

(Continued on Page 15)

(Continued on Page 15)

Town Accountants Report(Continued from Page 14)
ARTICLE 7, 1958**EXTENDING WATER MAINS TO TOWN FARM**

EXPENSES:	
Advertising	10.00
Labor	1,399.58
Meters	3,592.16
Pipe	7,014.73
Material	44.78
	12,561.25

**ARTICLE 24, ANNUAL TOWN MEETING 1960.
WATER CONSTRUCTION**

EXPENSES:	
Fees	52.00
Materials	11,505.82
Labor	568.01
	12,125.83

CEMETERY

SALARIES:	
Superintendent	5,800.00
Clerk	1,680.00
Labor	17,506.00
Seasonal Help	3,505.50
Overtime	1,206.94
	29,698.44

EXPENSES:	
Telephone	143.63
Stationery and Postage	4.00
Printing and Advertising	19.00
Office Supplies	17.03
Light	19.77
Water	30.00
Fuel	146.93
Material and Supplies	607.54
Equipment Repair	324.24
Gas and Oil	374.30
Shrubs and Flowers	113.40
Burial Liners	1,342.50
Special Police	75.00
Registration	3.00
Stone Dust	39.60
	3,253.94
	32,952.38

**ARTICLE 8, ANNUAL TOWN MEETING 1959
CEMETERY**

EXPENSE	58.80	58.80
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TOTAL FOR ENTERPRISE AND CEMETERIES	\$75,309.70
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INTEREST AND MATURING DEBT

MATURITIES:	
Sewer Loan	39,000.00
Water Loans	26,000.00
School Bonds	47,000.00
INTEREST:	
Sewer Loans	15,559.75
Temporary Loan	11,007.85
Water Loans	2,555.00
School Bonds	139,393.00
Board Interest	850.00
	281,365.60

TEMPORARY LOAN IN ANTICIPATION OF REIMBURSEMENT

First National Bank	250,000.00
National Shawmut Bank	450,000.00
Merchants National Bank	300,000.00
	1,000,000.00

TOTAL FOR INTEREST AND MATURING DEBT	\$1,281,365.60
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AGENCY AND TRUST

Guarantee Deposits,	
Planning Board	251.62
Guarantee Deposits, Board	
of Appeals	241.17
Perpetual Care Bequests	7,682.00
Wilson Fund	80.02
Johnson Fund	42.25
Kimball Fund	92.50

COUNTY:	
Dog Licenses	3,101.50

STATE:	
Fish and Game	2,455.00
State Withholding Tax	20,619.85

FEDERAL:	
Federal Withholding Taxes	255,077.07

PRIVATE:	
Blue Cross, Blue Shield	28,193.62
and PIC	1,701.11
Insurance	319,537.71
TOTAL FOR AGENCY AND TRUST	\$319,537.71

STATE AND COUNTY CHARGES

COUNTY:	
County Tax	70,360.50
Tuberculosis Hospital	24,295.88
Dog Board Reimbursement	110.00
	94,766.38

STATE:

Auditing Municipal Accounts	48.33
State Examinations of	
Retirement System	54.65
Metropolitan Parks	
Bond Int. Maint.	23,026.91
Metropolitan Water Loan	42,268.32
Smoke Inspection	393.64
Water Connection,	
Eighth of Ten	11,870.24
	77,662.09
	172,428.47

TOTAL FOR STATE AND COUNTY CHARGES . . . \$ 172,428.47**TAXES:**

1959 Real Estate	2,963.84
1960 Real Estate	17,483.46

PRIVILEGES:

1960 Motor Vehicle Excise	4,190.36
1959 Motor Vehicle Excise	2,484.04
1958 Motor Vehicle Excise	16.83

POLL TAX:

1960	8.35
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WATER:

1960 June Water	75.80
1960 Dec. Water	20.00
1959 June Water	44.18
1959 Dec. Water	12.30
Water Maintenance 1958	2.00
Water Lien added to 1960	
Real Estate Tax	346.06

SEWER:

Sewer Rentals added to 1960	
Real Estate Taxes	17.00
SALE OF TAX POSSESSIONS	208.36
THEATRE LICENSES	100.00

TOTAL FOR REFUNDS . . . \$ 27,972.58**TOTAL EXPENDITURES AND REFUNDS FOR 1960 \$5,370,273.12****1960 Report Health Department**

The Honorable Board of Health
Town Hall
Saugus, Mass.
Gentlemen:

Following is my report for the year 1960:

The work in the Health Department has increased considerably during the year as in all departments due to the number of new buildings being erected and the remodeling of old buildings and homes, as you will note in the following statistics:

Permits issued:

Animal	66
Burial	146
Butcher's waste	3
Cabin, Motel and Trailer Parks	345
Cesspools	28
(rebuild or new ones installed in old building areas)	
Connections from buildings to sewer system	43
Denatured alcohol and anti-freeze	40
(Filling Stations, Hardware and Paint Stores)	
Dumps	4
Frozen desserts and ice cream mix	5
Garbage	11
Ice Cream (for retail)	79
Incinerator	1
(General Electric Co. on Salem Turnpike)	
Manure transportation	2
Meat processing	1
Milk (stores)	87
Milk (vehicles)	26
Night soil transportation	6
(cleaning out septic tanks and cesspools)	
Non-alcoholic beverages	1
Oleomargarine	36
Plumbing	471
Septic tanks	127
Waste material	11
Total	1536

Each year samples of milk and cream are taken and analyzed in our laboratory in the basement of the Sweetser School, which is an approved laboratory by the State Department of Public Health. No. of samples analyzed . . . 120

Licenses issued:

Drain Layers	20
Funeral Directors	3
Kindergartens	5
Operation and maintenance of a hospital	1
(Saugus General)	
Total	29

Each day this office receives varied and numerous complaints regarding health nuisances, rubbish and garbage collections.

Complaints:

Cesspools (overflowing)	53
Garbage	314
Illegal dumping	49
Rubbish	364
Miscellaneous	7
Total	759

Public Welfare

(Continued from Page 14)

from Federal and State Government all but 16% or \$2400. We started 1961 with 37 cases.

On the Aid to Dependent Children Program, the Department spent \$29,000. The average caseload was 18, average monthly payment per family \$181.19. This represents a decrease in total expenditures of \$2,000. We started the year 1961 with 18 cases as compared to 17 cases at the beginning of last year.

On the Disability Assistance Program, the average caseload was the same as last year, 16. The total expenditures \$23,847-- a decrease of about \$1,400 over last year. The average monthly payment per individual was \$127.31. This category of assistance is an expensive one because of the fact most of the recipients are in nursing homes or hospitals and there is little likelihood of their

returning to self support. We started the year 1961 with 10 cases, a decrease from 16 cases.

On General Relief the total expenditures were \$15,000 -- a decrease of \$9,000 from 1959 expenditures. There is being returned as unused appropriation slightly more than \$8,000. The average caseload, although it doesn't mean much in view of the short term nature was 7 cases. We started 1961 with 6 cases.

Despite the many industrial strikes in the past year, particularly at the General Electric, the Department was not required to aid one person who was unemployed because of the labor dispute. There was one application due to the General Electric strike and this application was not approved.

All things considered, one would say the Department had a successful year. We were able to live within our appropriation and changes in financing augur well for the future operations of the Department and the benefit of the Town.

If the Department is to continue functioning efficiently, consideration must be given to adopting an equitable compensation plan.

The Board of Public Welfare and the Department are appreciative of the cooperation given them the past year by other Town Departments where our activities impinge on one another. Appreciation is also due to civic groups and individuals which aided in our Thanksgiving and Christmas programs. We are also appreciative to the three newspapers -- The Saugus Advertiser, Lynn Item and the Lynn Sunday Post, serving our community for assisting us in carrying out what we believe to be an effective Public Relations Program.

Respectfully submitted,
John F. M. Keane, Director
Approved by the Board
of Public Welfare
Ernest M. Harch, Chairman
Walter T. Brander, Secretary
George A. Anderson

Iron Works**Three****Centuries Old**

The Saugus works was created three centuries ago principally through the efforts of John Winthrop, Jr., son of the founder of Boston, and Richard Leader, a merchant of Salehurst, England. Winthrop promoted the plan to develop New England's iron resources while Leader actually established the works.

(Continued on Page 16)

1960 Report Civilian Defense

To The Town Manager:
I submit herewith my fifth annual report of the Department of Civilian Defense.

During the past years the Civil Defense Department in the Town of Saugus has been recognized as being the best trained and the best equipped CD unit in the State of Massachusetts. During the past year the Fire & Rescue unit has been called upon many times by the State Department, and many Towns & Cities within the State, extending from Cape Cod to Western Mass., to give aid during their disaster with outtrained personnel and equipment, such as floods, fires, accidents, airplane crashes, drownings etc. This unit is well trained and very well equipped with all types of rescue equipment, to combat any type of disaster.

So it is with a great deal of pleasure and pride while writing this report to you, to let you, and our Town officials, plus the citizens of the Town of Saugus know that here is a group of citizens, all volunteers who are conscientiously sincere and devoted in their task of rescue work, whose immediate response when called is most gratifying, whether day or night, and many long hours put in by each and every one. This group attends regularly each year the Ashburnham, Fitzwilliam and the New Haven, Conn. schools, along with our local Topsfield Training Center, on the improved methods of fire fighting and rescue work. It is this group that has brought the name of the Town of

Saugus to the forefront by the splendid publicity and commendations received for their performance.

Your Director has currently during the past year, with many hours devoted, been undergoing a concentrated series of classroom studies between Boston, Natick and Topsfield, which, when all the material and data is compiled, will be written up and when completed, will mean, that I will submit to all Town officials a complete "basic survival" plan in the event of any type of disaster. Our concentration during the past year has been a considerable amount of planning on shelters for the survival of all citizens from radioactive fallout. Your Director has during the past year put on (11) talks to various organizations on all phases of Civil Defense activities. A program is now being formulated for all Town of Saugus School personnel, being introduced by the State Department of Education along with the local Director in training on all phases of Civil Defense.

Police: The members of the auxiliary police have put in many hours on the training program, and during the year of 1961 their training program will be enlarged by new subjects pertaining to the performance of their duties. The active members will be fully equipped with clothing for cold as well as wet weather, and stand ready to assist the regular department if any emergency arises.

Fire & Rescue: This unit will also receive new rubber-coats and rubber boots, spanners and spanner belts, which have been badly needed for their comfort and proper protection in all types of weather. This year this unit will introduce a new piece of equipment to our organization. With the purchase of a Rapid Transit Bus, these boys, with the knowledge of

carpentry, plumbing, electrical, sheet metal and various other trades, have completely renovated this bus into a complete heavy-duty rescue unit. It will be equipped with every type of rescue tool needed such as ropes, bars, lighting units, generators, hydraulic power tool up to 10 ton, asbestos suits, 5 and 10 ton jacks, resuscitators etc. All this work has been done on their own time. The Rescue Unit has projected a three-fold plan for 1961, namely to fully equip the rescue service van, use the truck once it is equipped as a demonstration unit to be shown to all our Town officials, for its effective use, and thirdly to provide a fully functioning rescue service for the Town, completely equipped and staffed.

Communications: Two way-mobile radio services rank among the most important group inasmuch the most efficient organization would be helpless without the knowledge of the occurrence, location and extent of an incident. It, therefore, is undergoing a complete overhauling. In the year of 1961 we will be operating upon our own individual frequency band, with new 2-way mobile equipment in all of our units. The Saugus Civil Defense Communications unit received from Gov. Furolo a Commendation for their co-operation during the roadwatches in 1960.

My deep appreciation to all of my volunteers associated with me in having done a superb job in the year of 1960, and to you Mr. John Kennedy, Town Manager, Chief of Police, Roland Mansfield, Fire Chief, Joseph Maguire, Supt. of Public Works, Ernest Pesce and to all others for their sincere co-operation.

L. Earle Dumas
Director of Civil Defense

Health Department

(Continued from Page 15)

It is my duty to quarantine all dogs reported as having bitten a person. This entails a considerable amount of time in locating the dog and quarantining same for the required period of 14 days, and then releasing the animal at the termination of this period. Dogs whose owners are unknown and have been reported as having bitten a person must be quarantined for the 14 days under the care of the Dog Officer.

No. of dog bites139
No. of dog bites (owners of dogs unknown)4

During the past year I have directed the laying out of all sewer lateral connections for the Sewer Department on every street where the sewer was installed and truned in the usual reports to the Public Works Department for their files and service charges.

As in the past years I have given the Town Manager and the Public Works Department a list of streets where there is an urgent need for the construction of sewer lines; that is, where cesspools and septic tanks are a nuisance.

I have worked in cooperation with the Planning Board in any subdivision that was presented to the Board for their approval. Under Statute Law, no subdivision can be approved by the Planning Board until it has first been approved by the Board of Health.

The Assessors Office has been assisted by me due to the fact that I have reported to them all remodeling and alterations in connection with plumbing, so that they may revalue the same. I have also reported the number and kind of livestock housed in the Town of Saugus.

The Town of Saugus operates its own dump on upper Main Street. A caretaker is employed by the Town at this dump which is very essential in order to maintain controlled dumping. The Town of Wakefield also transports their rubbish to this dump, for which they pay the Town of Saugus \$15,000.00 per year.

This department operated a limited aerial mosquito spray program for the town. This spraying was done once a month for three months, June, July and August. This is only a spray for breeding areas and low lying sections, and while it is not a complete "kill", it certainly helps to alleviate the mosquito situation.

It is mandatory that I make certain reports to the Division of Livestock Disease Control, Division of Sanitary Engineering, Department of Public Health and the Division of Food and Drug of the Commonwealth of Massachusetts.

Under the law, I still maintain my Master plumber's license, a license to operate a laboratory and a license from the Commonwealth of Massachusetts as a registered Sanitarian.

I have attended various meetings throughout the Commonwealth, also Legislative hearings relative to new laws and procedures relating to Public Health.

In the budget for 1961 I have requested a sum of money for the advertising and printing of new Board of Health regulations. Those we are operating with at the present time were adopted in 1943. This is the fourth year I have requested the money for this purpose as we are receiving a great deal of criticism from some of the physicians and the public.

Revenue taken in by this department\$3,886.00

For ten years I have asked for a full time clerk. As I mentioned in previous reports, this department has grown the same as every other department in the Town of Saugus, and I am fully convinced that with a full time clerk the Health Department could function more efficiently and records be kept up to date. This is very essential in any Health Department.

I wish to thank the employees of every department who have cooperated with me in the performance of my duties, also Mrs. Mildred Derrah, Public Health Nurse and Mrs. Mildred Robinson, clerk in our department who is also the clerk in the Building Department.

Respectively submitted,

John V. Spencer

Health Agent

APPROVED

Harry Wentworth

Peter L. Grady

Edwin B. Faulkner, M.D.

1960 Report Public Health Nurse

To the Board of Health

Saugus, Massachusetts

Gentlemen:

I hereby submit my annual report as Public Health Nurse for the year ending December 31, 1960.

1. Tuberculosis
Total no. of home visits127
No. of cases reported9
No. of cases admitted to Sanatoria9
No. of deaths1
No. x-rayed at Essex Sanatorium72
No. of pupils patch tested in Kindergartens70
No. of pupils patch tested in grades 1407
No. of pupils patch tested in High School494

2. Dental Clinic

It is my duty to examine the teeth of the pupils in grades one through four and to transport those eligible and in need of dental care to and from the clinic. This clinic is held every Tuesday and Thursday morning at the Cliftondale School.

Total no. of pupils screened1828
Total no. of visits372
No. of new patients103
No. of old patients259
No. of extractions120
No. of fillings190
No. of cleanings50
No. of treatments3

(Continued on Page 20)

1960 Report

Town Collectors Department

To the Town Manager:

I hereby submit my report as Town Collector for the Town of Saugus for the year ending December 31, 1960.

Tax bills were mailed and taxes collected as itemized in the following schedule.

Real Estate	2,222,843.33	2,033,121.87	99,653.01	17,495.26	107,563.71
Personal Property	203,697.45	199,040.11	940.48		3,716.86
Apport. Sidewalk	454.30	428.63			26.07
Int. on App. Sidewalk	87.76	82.43			5.33
Apport. Sewer	1,435.96	1,243.19	70.08		122.69
Int. on App. Sewer	403.08	361.66	6.32		40.10
Apport. Water Mains	617.67	540.25			77.42
Int. of App. Water Mains	226.76	201.24			25.52
Water Liens added to Taxes	12,180.57	10,013.39	1581		2,051.37
Sewer rental add. to Taxes	376.50	609.77		17.00	83.73
Water	160,323.53	130,615.23	250.27	95.80	29,553.83
Excise	258,563.28	193,109.18	14,532.93	4,543.25	65,544.42
Polls	10,470.00	10,054.00	146.00		260.00
Sewer	12,070.50	10,163.00			1,907.50
Public Welfare	5,505.11	3,505.11			
Old Age Assist. State	83,902.97	83,902.97			
Old Age Assist. City & Town	15,944.83	7,993.03			7,945.80
Aid to Dep. Children	9,636.42	6,451.95			3,184.47
Disability Assist.	10,542.92	10,542.92			
Wakefield Dump	15,000.00	15,000.00			
Veterans Benefits	10,972.53	10,972.53			
Totals	\$3,045,581.07	\$2,730,068.66	\$115,534.90	\$22,151.31	\$222,108.82

The following Tax Collector's Fees were collected during the year 1960:

Trailer Fees	\$1,532.00
Water Lien Releases	18.00
Tax Certificates	1,376.00
Paid to Town Treasurer	\$2,924.00

The cost of operating the Town Collector's Department for the year 1960 was as follows:

Salaries	\$13,159.00
Expenses	3,625.00
	\$16,784.00

Respectfully submitted,

JOHN T. RAICHE
Town Collector

1960 Report Public Works

The Public Works Department hereby submits to you the annual report for the year 1960:

The complement of the Public Works Department, comprising the following divisions, is listed below:

ADMINISTRATION

- 1 Superintendent
- 2 Clerks

WATER DIVISION

Construction:

- 1 Working Foreman
- 2 Laborers-pipelayers
- 2 Laborers-equipment operators

Meters:

- 1 Meter repairman
- 1 Laborer-pipelayer

Emergency:

- 1 Laborer-equipment operator

HIGHWAYS

Construction:

- 1 Working Foreman
- 5 Laborers-equipment operators

Maintenance:

- 1 Working Foreman
- 1 Journeyman mason
- 1 Heavy equipment operator
- 3 Laborers

Yard:

- 1 Storekeeper
- 1 Yardman

Garage:

- 1 Foreman-equipment repairman
- 1 Laborer-equipment repairman

Dump-Sweeping:

- 1 Laborer-equipment operator

ENGINEERING DIVISION

Construction:

- 1 Engineering Aide Gr 1

Office:

- 1 Sr. Eng. Aide

FORESTRY & PARKS

- 1 Superintendent
- 2 Laborers-equipment operators

- 1 Laborer-treeclimber

The personnel of the Public Works Department has decreased in the last five years by 3 men while the work of this department has greatly increased due to new home construction, roads, etc.

WATER DIVISION

The total amount committed to the Tax Collector for collection from the sale of water, installation of new and renewal water services, repairs to services, water main extensions plus amounts received by the department from insurance companies for damage to our water structures for the year 1960 amounted to \$175,900.77 broken down as follows:

	1959	1960.
Metered \$		
rates	148,118.09	155,416.16
New services, repairs, renewals	10,483.37	6,252.35
Water main extensions	8,706.13	13,544.78
Broken hydrants, tests, etc.	37.12	687.48
	167,344.71	175,900.77

The work of this division is increasing each year because a large percentage of our services are very old and they are now causing much trouble and the division is constantly repairing or replacing them. During 1960 this division installed 158 new water services, 28 service renewals and made 50 emergency repairs, also turned on 31 water services and shut off 46 water services.

The water division is one of the main enterprises of the town and the neglect of proper water installations that the town has had

over the years is constantly showing up in needed repairs.

The water department maintained and repaired our over-ground summer services, which are turned on April 1st and shut off November 1st, at various locations throughout the town.

During 1960 ten obsolete hydrants were repaired by our department, during inclement weather, at a savings to the town in the amount of approximately \$1,200.00.

We added two new hydrants in our water system during the year at the following locations which will add to our means of fire protection:

At Eastern Tool Co.

We replace one hydrant in our water system at the following location:

Dudley Street at Henry Street

We extended two fire hydrants at the request of the Fire Department.

Our meter division has repaired, tested and reinstalled 106 meters, installed 111 meter replacements (meters that cannot be repaired because they are obsolete), installed 134 new meters purchased by owners for new construction and made four meter tests.

The emergency man is on call from 5 p.m. to 8 a.m., Monday through Friday and at 5 p.m., Friday to 8 a.m., Monday for any emergency calls other than during normal working hours. During his tour of duty, slack hours are used in working around the yard on yard maintenance, etc.

A total of 776 feet of new cast iron cement lined water pipe was installed by the water division and added to our water distributing system. The installations were made as follows:

136 feet of 12-inch on Essex St.
80 feet of 8-inch on Fabens St.
200 feet of 8-inch on Wendell St.
240 feet of 8-inch on Essex St.
120 feet of 8-inch on Segart Ave.
The above water mains installed by this division resulted in a savings to the town of approximately \$2,800.00.

We replaced approximately 1900 feet of cast iron cement lined pipe on the following streets:

900 feet of 8-inch on Central St.
100 feet of 10-inch on Winter St.
900 feet of 8-inch on Avon St.
The above installations resulted in a savings to the town of approximately \$9,000.00.

We repaired twenty-five main line water breaks in addition to numerous service leaks.

Water main extensions by private contractors were installed at the following locations:

500 ft. of 8" pipe on Saugus Ave.
500 ft. of 8" pipe on Hobson St.
300 ft. of 8" pipe on Tuttle Lane
300 ft. of 8" pipe on Forest St.
960 ft. of 8" pipe on Hull Drive
500 ft. of 8" pipe on Stockade Rd.
800 ft. of 8" pipe on Sterling Ave.
600 ft. of 8" pipe on Zito Drive
48 ft. of 8" pipe on Maderia St.
1600 ft. of 8" pipe on Laurine Rd.

HIGHWAY AND SEWER DIVISION

The total revenue collected by the highway division during the year 1960 was \$617.23 broken down as follows:

	1959	1960
Collected on sale of maps	57.00	41.00
Gasoline Tax Refund	149.05	66.94
Insurance, broken fences, etc.	295.00	216.14
Compensation Payments	368.02	293.15
	869.07	617.23

Our highway program for 1960 consisted mainly of road and drainage construction. In addition to our major construction projects the usual maintenance work, such as cleaning culverts, brooks, catch basins, rodding drainage and sewer lines, sweeping squares and sewer lines, snow removal, plowing and sanding highways, bridge repairs, erection of fences, erecting signs, maintenance of our town dump and public works yard, etc., was carried on. Highway patching, sidewalk repairs, rebuilding catch basins and manholes, setting curb stones, etc., also was done.

Bituminous concrete construction and curbing was done on the following streets under Chapter 90, 2000 ft. Central St. (Hargraves Court of Saville Street)

300 ft. Elm St. (Central Street to Saville Street)
900 ft. Central St. (B & M Railroad to Wendover Street)
1300 ft. Woodbury Ave. (Roundhill Road to Hesper Street)
100 feet Winter St. (Central St. to the Cemetery)

By using public works personnel and equipment the above streets were done at a savings of approximately \$15,000.00 under prevailing contractors price.

Highway reconstruction and resurfacing, other than Chapter 90, was done on the following streets with a savings of approximately \$2,700.00:

1000 Ft. Wamesite Avenue (bituminous concrete resurfacing)
800 Ft. Churchill Street (stone sealed)

Under Chapter 386 the following streets were done during 1960:

500 feet Liberty Street
300 feet Bates Street
400 feet Wormstead Street
300 feet Fairmont Place
600 feet Lander Street
200 feet Segart Avenue
1000 feet Endicott Street
1200 feet Morton Avenue
300 feet La Road
600 feet Yale Avenue
600 feet Sterling Avenue
900 feet Third Street

By using public works personnel and equipment the above streets were done at a savings of approximately \$6,000.00 under prevailing contractor's price.

Complete drainage systems were installed at the following locations:

Central St. from B & M Railroad to Centennial Avenue

Central St. from Winter St. to Denver Street

Central St. from Hargraves Ct to Saville Street

Elm St. from Central St. to Saville Street

Woodbury Avenue from Roundhill Road to Hesper Street

Waban Street culvert and brook excavation

Main St. culvert and brook excavation

Reinforced concrete slab repairs to existing granite stone culvert on Central St. at State Theatre

Bristow St. between Lincoln Ave. and Denney Street

Western Ave. at Oceanview Ave. Winter St. between Kenwood Ave. and Clinton Avenue

Wamesite Ave. between Basswood Ave. and Western Avenue

Sterling Ave. between Fairmont Ave. and Fabens Street

Repairs to Penney Brook pipe culvert, headwalls and wingwalls

The above drainage systems were completed by the highway division at a savings of approximately \$9,230.00 under contract prices.

Drainage was installed by private contractors (Town supplied

materials) at the following locations:

Meadowbrook Lane
Forest Street culvert
Fiske Brook piping

Drainage was installed by private contractors, at their own expense, at the following locations:
Hull Drive
Sterling Ave.
Stockade Rd.
Fabens St.
Laurine Rd.
Zito Drive

Fiske Brook
Highway grading was done on the following streets:

150 ft. on Beech Street
200 ft. Webb Place
1000 ft. Camp Nihan Road
800 ft. Thomas Street
300 ft. Fairchild Ave.
200 ft. Althorn St.
1600 ft. Lewis Lane
3000 ft. Forest St.

This above work was done at a savings of approximately \$1,100. New bituminous concrete sidewalks were constructed at the following locations:

2200 feet on Bristow St. by the Town
1500 feet on Woodbury Ave. by the Town.

New granolithic concrete sidewalks were constructed at the following locations:

200 feet on Taylor St. at Library by the Town

600 feet Cliftondale Square by contractor including granite curbing.

The work done by the town resulted in savings of approximately \$2,100.00.

Approximately 12,000 cubic yards of gravel burrow for highway and miscellaneous projects was excavated at the town dump for \$1940.00. This represents a savings of \$16,060.00 had this gravel been purchased from gravel contractors.

Our storekeeper was responsible for the construction and painting of numerous project barricades, such as wooden horses, detour signs, street signs; etc., at a savings of approximately \$100.00 under purchase prices.

The mechanics in our garage were responsible for all mechanical work and equipment repairs to town equipment and equipment of other town departments. The highlights of the work done by our two mechanics was evident when major repairs were made to the front drive of the Wayne Crane Backhoe. Normally a job of this magnitude is sent to equipment repair houses to be done.

However, our mechanics visited local junk yards and picked up a \$1500.00 front drive for \$300.00 and made the necessary front drive replacement with no labor cost.

During the winter months all personnel of the Public Works Department participated in plowing, snow removal, sanding and salting of highways, correcting drainage conditions, etc.

During inclement weather all divisions aided in equipment repairs, painting and lettering of equipment, servicing of equipment, painting of construction barricades, etc.

The total amount committed to the Tax Collector for collection for sewer rentals and assessments for the year 1960 amounted to \$22,566.91 broken down as follows:

	1959	1960
Sewer Rentals	\$10,732.00	\$12,070.50
Assessments	13,844.89	10,496.41
	\$23,576.89	\$22,566.91

We now have 881 active sewer connections which is an increase of 44 over the year 1959.

All repairs, improvements and maintenance at our sewer pump-

ing station are done, with large savings to the taxpayers, through the ability of Mr. Day to make repairs and by his knowledge of the workings of this station.

At the Sewer Pumping Station repairs were completed on the pumps. Major repairs were made in replacing pipe flanges and flange bolts on the force main line. Bids were received for this work in the amount of \$1200.00 and it is anticipated that when these repairs are completed that the cost will not exceed approximately \$300.00 which means that the town can realize a savings of approximately \$900.00.

The highway division installed sanitary sewers during 1960 at the following locations:

252 feet 8" sewer main and 6" service connections on Oakhill Avenue.

20 feet 8" sewer main and 6" service connections on Arnold Terrace

900 feet 8" sewer main and 6" service connections on Central Street between Fiske Brook and Stone Street.

230 feet 8" sewer main and 6" service connections on Central Street between Denver St. and Church Street.

The above work being done by the town resulted in savings of approximately \$7,000.00.

Sewers were also installed by private contractors (materials being supplied by the town) at the following locations:

140 feet 10" on Route 1 for Shopping Center

140 feet 8" on Eustis Street

500 feet 8" on Jewett Street

Sewers were also installed by private contractors, at their own expense, at the following locations:

500 feet 8" on Brookfield Rd.

600 feet 8" on Meadowbrook Lane

During 1960 we added 3282 ft. of sewer to our system so our miles of sewer is now 12.85 including two and two-fifths miles of outfall sewer line from our pumping station to the Lynn outfall sewer located at the junction of Commercial and Friends Sts., Lynn.

ENGINEERING DIVISION

The plans and specifications prepared by this division, under direct supervision of the superintendent, for town departments and for bid proposals represents a great savings to the Town of Saugus.

The principle function of this division is to:

1. Make preliminary surveys and studies.
2. Prepare plans and specifications.
3. Prepare cost estimates.
4. Inspect and supervise construction.
5. Give lines and grades.
6. Prepare payment estimates.
7. Approve and record plans, for the following phases of work:

- (a) Sanitary Sewers
- (b) Storm Water Drains
- (c) Water Mains
- (d) Highway
- (e) Waterways
- (f) Engineering Services

Because of the many projects done under each of the above listed phases of work only the highlights of the work will follow in this report.

1. Sanitary Sewers:

With regard to sanitary sewers the personnel of this division inspected, supervised and approved numerous house connections to main sewer and new sanitary sewer

(Continued on Page 18)

Public Works

(Continued from Page 17)

mains at the following locations:
Oakhill Avenue
Arnold Terrace
Central Street
(between Fiske Brook and Stone Street)

Central Street
(between Denver Street and Church Street)

2. Storm Water Drains:
This division made preliminary studies and surveys, prepared plans, gave the lines and grades and supervised the construction of the following:

Central St. from B & M Railroad to Centennial Avenue

Central St. from Winter St. to Denver Street

Central Street from Hargraves Court to Saville Street
Elm Street from Central St. to Saville Street

Woodbury Avenue from Roundhill Road to Hesper Street
Waban Street Culvert
Main Street Culvert
Culvert on Central Street at State Theatre

Bristow Street, between Lincoln Avenue and Bentley Street

Western Avenue at Oceanview Avenue

Winter Street between Kenwood Avenue and Clinton Avenue

Wamesit Avenue between Basswood Avenue and Western Avenue
Sterling Avenue between Fairmount Avenue and Fabens Street
Penney Brook pipe culvert

In previous years this work was done by private engineering firms at a high cost to the town.

3. Water Mains:
This work is divided into two parts as follows:

(a) Engineering, inspection, supervision and recording of water

4. Highways:
This department was instrumental in the success of our road program.

(a) Coordination of all work with Chapter 90 - bituminous resurfacing of Central Street, Elm Street, Woodbury Avenue and Winter Streets. Bituminous resurfacing of Wamesit Avenue and stone sealed job on Churchill Street

(b) Engineering, supervision and recording of the following 388 street improvements. This phase of work consisted of scarifying and rolling the sub base, preparing, grading and shaping of gravel foundation, penetrating foundation with MC-1 asphalt then sealed with MC-3 asphalt and sand cover, namely:

Liberty Street	Endicott Street
Bates Street	Morton Avenue
Wormstead Street	Ia Road
Fairmount Place	Yale Avenue
Lander Street	Sterling Avenue
Seagirt Avenue	Third Street

(d) Lines, grades and layout for the construction of the following: Granolithic concrete sidewalk on Taylor Street at Library
Granolithic concrete sidewalk and granite curbing in Cliffondale Sq.
Bituminous concrete sidewalks on Bristow Street and Woodbury Ave.

5. Engineering Services:

This phase of work deals primarily with the public and is a constant daily function. Some of the duties performed in connection with this work are:

1. Street lines for property owners,
2. Lines and grades for walks, driveways, etc.,
3. General engineering inquiries over the telephone,
4. Survey information for lot surveys,
5. Coordination of engineering work with State Engineers,
6. Sketches, plan reproductions, etc., for public, etc.,

6. Assessors Office:

Correcting Assessors' Plans in reference to sub-division of land and changing of lot lines. This work entails the investigation of deeds and transfers, many of which had to be traced back for years, at the Registry of Deeds in Salem.

7. Law Department:

Providing the Town Counsel with information such as description of land involved in street acceptances and descriptions and plans for easements.

It is quite obvious that this division has done a fine job when you consider all the work that has been accomplished with only a two man staff.

FORESTRY AND PARKS DIVISION

This division topped 70 trees, trimmed 37 trees, removed or below ground cut 33 stumps and repaired scars on two trees,

1960 Report

Library Trustees

To the Honorable Board of Selectmen:

We have again rounded out another year of library service to the town of Saugus. We feel that this year and the next one to come will be banner years in the history of our department. At 1960 Town Meeting we were able to get a special article passed which provided money for the building of a new wing on the Main Library in Saugus Center. This area for expansion has long been the dream of the Board of Trustees and the members of the staff. We all are most grateful to the Town Meeting members for making this dream a reality.

mains installed by the Public Works Department, namely:

Essex Street
Fabens Street
Wenall Street
Seagirt Avenue
Central Street
Winter Street
Avon Street
(b) Engineering check, inspection, approval and recording of water mains installed by private parties (builders, developers, contractors, etc.) namely:
Saugus Avenue
Hobson Street
Tuttle Lane
Forest Street
Hull Drive
Stockade Road
Sterling Avenue
Zito Drive
Maderia Street
Laurine Road;

The work has been accomplished under the direction of our architect, Mr. Thomas Wagner, with the very fine co-operation of our contractor, Mr. Salvatore Squeglia. Mr. Squeglia is a meticulous workman and he has been very faithful in his supervision. When the 1961 Town Meeting votes us additional funds for furnishing, and equipping the new wing our cup will be full. We hope the adults of our town will take great pleasure in using the new Adult Reading Room. The main floor of the wing is for the use of our adult population, exclusively, and we welcome new patrons to share in the facilities of our beautiful new quarters.

Except for the excitement of building, our work year has followed the familiar routines. We have made most of our usual contacts with the schools and pupils. The parents and teachers report very favorably on our school program which is having library deposits at Lynnhurst, North Saugus and Oaklandvale. We on the library staff feel that we could serve the pupils at the library better if the faculty would consult with us more closely and often on school assignments. We could provide better supplementary material if we knew in advance what the requests were going to be. Mrs. Warren, Mrs. Adams and Mrs. Platt conducted Story Hours for children during our summer reading program.

Miss Blackmer and Mrs. Warren have done their yearly quota of book talks for local organizations. These contacts give our people an opportunity to become better acquainted with our books

and services. It is pleasant to meet our townspeople in their own environment as well as across the library desk.

We again joined in the celebration of National Library Week. We held Open House on Friday, April 15th. Our guest speaker was Mr. Charles Haywood, lawyer and author, of Lynn who spoke on a Yankee Dictionary which he is compiling. Refreshments were served and the library was festively decorated with flowers arranged by Mrs. Louise Futter, president of the Saugus Garden Club. Mrs. Futter is always most gracious in giving of her time and talents when we need to be beautified for special occasions.

We wish to acknowledge with grateful thanks gifts made to our library - memorial books honoring friends, presented by Mr. and Mrs. David Hurwitz; lovely flowers from the garden of our neighbor, Mrs. Michael Ratigan.

Our department has suffered a great loss this year in the passing of one of the members of the Board of Trustees, Mrs. John L. Silver. Following is a copy of the resolutions adopted by the Board and sent to the family of Mrs. Silver:

WHEREAS the Board of Library Trustees and members of the staff of the Saugus Free Public Library have lost through death a member of the Board, Katherine C. Silver,

RESOLVED, that her loss to the department is deeply felt. Her untiring efforts for the physical and financial welfare of the staff are

deeply appreciated. Her love of books and her personal interest in all phases of the library work will long be remembered. It is with deep regret that we note the passing of this sincere friend of the library.

RESOLVED, that a copy of this resolution be sent to the son and daughter of Mrs. Silver recording our heartfelt sympathy.

Mrs. Silver's place on the Board of Library Trustees was filled by the appointment of Mr. Frederick A. Bonsal, resident director of the Saugus Iron Works Restoration.

The statistical table recommended by the American Library Association follows:
Name of the library:

Saugus Free Public Library.	
Town:	Saugus, Massachusetts.
Librarian:	Hulda Blackmer
Date of founding:	1887
Population served (1960 census)	20,066
Library appropriation per capita:	\$1.29
Tot. number of agencies	6
Consisting of:	
Main Library	Lynnhurst
Cliffondale Branch	No. Saugus
E. Saugus Branch	Oaklandvale
Hours open for lending and reference (per week):	

	HOURS
Main Library	37 1/2
Cliffondale	25
East Saugus	11
*Lynnhurst	3
*No. Saugus	3
*Oaklandvale	3

*Juvenile circulation only - during school sessions.

Book Stock:
Volumes at beginning of year 35,847
Volumes added 1,884
Volumes withdrawn 1,062
Volumes (Dec. 31, 1960) .. 36,669
Registration: (active borrowers)

	Adult	Juve.	Total
Main Library	2,276	1,680	4,056
Cliffondale	578	1,173	1,751
E. Saugus	147	424	571
Lynnhurst		87	87
No. Saugus		137	137
Oaklandvale		99	99
	3,101	3,600	6,701

Library staff:

Librarian: Hulda Blackmer
First Assistant: Gladys H. Warren
Second " Margaret D. Adams
Branch Assistants:
Frances Sperry, Elizabeth Platt,
M. Hazel Cryan, Jean Neville.
General assistants:
Phyllis Brown, Robert Bertrand,
Robert Metzler

Pages:

Susan Anderson, Maureen Carmody, Joan Huggins, Margaret Minichiello, Anita Orlando, Paula Robleski.

Board of Library Trustees:

Harold J. Adlington
Frederick A. Bonsal
Lillian D. George
Kaler A. Perkins
Catherine Reynolds

Ernest L. Shapiro, chairman

Be Informed

Know Your

Town Report

Very truly yours,
Ernest F. Pesce
Supt., Public Works

1960 Report Town Clerk

To the Town Manager

I hereby submit my report as Town Clerk of the Town of Saugus for the year 1960:

During the year of 1960 the following vital statistics were received and recorded by the Town Clerk's Department. There were 635 birth records received at the Town Clerk's office and copies of said birth records were prepared and sent to the office of the Secretary of State as well as to the Town or City where the parents reside, subsequent to the recording and indexing of said birth records at this office.

There were 192 marriage records received and recorded at the office of the Town Clerk, and copies were prepared and sent to the office of the Secretary of State.

Records of death numbered 236, and copies of death records were prepared and sent to the Secretary

of State and to the Cities and Towns where the deceased resided.

Upon request the office of the Town Clerk prepares certified copies of vital statistics and issues the same to citizens for various government and personal uses.

The following Town Clerk's fees were received:

Marriages.....	\$ 396.00
Financing Statements.....	2,334.00
Discharges.....	92.00
Business Certificates.....	9.00
Pole Locations.....	84.00
Poll Books.....	21.00
Certified Copies.....	290.25
Gasoline Registration.....	27.50
Paid to Town Treasurer	

\$3,253.75

The Town Clerk's Department collects the fees for all dog licenses issued by the Town of Saugus and records the same. The following schedule lists the dogs licensed in the Town of Saugus during 1960:

804 Males at \$2.00.....	\$1,608.00
133 Females at \$5.00.....	665.00
551 Spayed Females at \$2.00.....	1,102.00
5 Kennels at \$10.00.....	50.00
1 Kennel at \$50.00.....	50.00
1,494 Total	\$3,475.00

1960 Report Assessors Department

During the past year the Assessors placed a value upon the following type properties:

Real Property	11,592
Personal Property	222
Polls	5,224
Motor Vehicle Excise	8,558

COST OF OPERATING THE ASSESSORS DEPARTMENT FOR 1960 WAS AS FOLLOWS:

Salaries	\$15,450.00
Expenses	4,453.00

AN ANALYSIS OF THE TAX RATE FOR 1960 EXPENDITURES

Town Appropriation	\$3,181,326.54
Appropriations taken from Available Funds	237,254.05
Tax Title Foreclosure	3,000.00
Court Judgments	23,667.64
Overlay Deficits	10,306.91
Metropolitan Water Purchase	42,268.32
State Parks and Reservations	25,246.44
State Audit of Municipal Accounts	43.33
State Examination of Retirement System	54.65
Smoke Inspection Service	398.48
Metropolitan Water Connection Charge	11,870.24
County Tax	71,707.61
Tuberculosis Hospital Assessment	20,061.48
Overlay	88,801.13

GROSS AMOUNT TO BE RAISED ESTIMATED RECEIPTS AND AVAILABLE FUNDS

Income Tax	222,306.49
Corporation Taxes	72,215.67
Old Age Tax (Meals)	6,296.04
Motor Vehicle and Trailer Excise	250,378.00
Licenses	24,742.00
Fines	928.00
Special Assessments	7,020.00
General Government	3,860.00
Protection of Persons and Property	10,273.50
Health and Sanitation	19,186.00
Charities (other than federal grants)	27,177.00
Old Age Assistance (other than federal grants)	95,294.00
Veterans' Services	9,293.00
Schools (Funds from Income Tax not to be included)	32,519.00
Libraries	1,516.00
Public Service Enterprises (such as Water Dept.)	162,038.00
Cemeteries (other than trust funds and sale of lots)	8,758.00
Interest: On Taxes and Assessments	3,590.00
State Assistance for School Construction	69,554.90
Reimbursement: Chapter 59, Section 5, Clause 22 & 22A	1,205.74
County Tax	1,264.38
County TB Hospital	6,372.10
Metropolitan Parks	2,177.17
Essex County Project	3,804.00
Amount to be taken from Available Funds	237,245.05
Net Amount to be Raised by Taxation on Polls and Property	\$2,496,983.78

RECAPITALIZATION

Number of Polls -- 5,224 @ \$2.00 each	10,448.00
Personal Property: Valuation--\$ 2,666,197. @ 76.40	203,697.45
Real Estate Valuation--\$29,094,799. @ 76.40	2,222,842.64
Total.....	\$31,760,996.

Fraction	69
Total Taxes Levied on Polls and Property	\$2,436,983.78
Tax RATE \$76.40	

Fees paid to Town Treasurer	373.50
Paid to County Treasurer	\$3,101.50
The Town Clerk also serves as Clerk of the Board of Selectmen; and the Town Clerk's office collected in behalf of the Board of Selectmen the following license fees.	

Liquor.....	\$16,325.00
Victuals.....	480.00
Entertainment.....	300.00
Juke Box.....	650.00
Junk.....	20.00
Auctioneers.....	8.00
"2nd" Hand Furniture.....	5.00
Auto Dealer.....	210.00
Taxi Licenses.....	41.00
Amusement Rides.....	100.00
Pool & Bowling.....	28.00
Miniature Golf.....	10.00
Amusement machines.....	40.00
Driving Range.....	10.00
Archery.....	10.00
Carnival.....	10.00
Scrap Iron.....	10.00

Paid to Town Treasurer	\$18,257.00
The following Hunting and Fishing Licenses were issued for the year 1960, by the Town Clerk's office.	

269 Res. Citizen Fishing at \$4.25.....	\$1,143.25
205 Res. Citizen Hunting at \$4.25.....	871.25
55 Res. Citizen Sporting at \$7.25.....	398.75
29 Res. Citizen Minor Fishing at \$2.25.....	65.25
27 Res. Citizen Female Fishing at \$3.25.....	87.75

1960 Report Sealer of Weights and Measures

To the Town Manager:

The following is the Annual Report of your Sealer of Weights and Measures. This report includes the number of gasoline pumps, gasoline trucks, oil trucks, scales and other weighing and measuring devices, tested and inspected during the year from January 1, 1960 to December 31, 1960.

Included is a list of trial weighings, retests and other inspections made during this period.

SCALES	SEALED
Over 10,000 pounds	3
100 to 5,000 pounds	13
Under 100 pounds	120.

WEIGHTS	
Avoirdupois	22
VOLUMETRIC MEASURES	
Liquid Measure, 1 gal. or under	19
Liquid Measure, over 1 gal.	7

AUTOMATIC LIQUID MEASURING DEVICES	
Gasoline	144
Oil, Grease	41
Vehicle Tank	52
Bulk Storage	2
LINEAR MEASURES	
Yard Sticks	7

COMMODITY	TOTAL NO. TESTED	TRIAL WEIGHINGS	
		NO. CORRECT	INCORRECT
Bread	35	28	7
Butter	44	42	2
Confectionery	36	28	6
Flour	11	6	3
Fruits & eg's	120	25	93
Grain & Feed	6	6	
Meats & Provisions	183	63	21
Potatoes	12	0	12
Lobster Meat	8	6	2

A total of 455 food packages were inspected, 18 pedler licenses checked, one pedler's scales, 28 fuel trucks, 12 gasoline trucks and 43 retests were made on gasoline pumps after sealing.

A total of \$431.55 was turned in to the Town Treasurer during the year for Sealing Fees.

Respectfully submitted,
Wesley W. Gage
Sealer of Weights and Measures

shall commence with the close of the polls; and shall continue without adjournment, until the counting is complete.

In addition to the foregoing activities, records were made of Town Meetings for the Town of Saugus, annual and special, for which permanent records are kept in the office of the Town Clerk, and certified copies of all votes taken are furnished to various departments and for Town, City, County and State boards.

Records are also kept by the Town Clerk's Department for the Board of Selectmen and certified copies of votes of the Board of Selectmen are available in the Town Clerk's office for all Town Departments and various boards throughout the Commonwealth. All Selectmen's correspondence is handled by the Town Clerk's Department, in addition to keeping a permanent file of all Selectmen's correspondence.

Respectfully submitted
JOHN T. RAICHE
Town Clerk

1960 Report Board Of Zoning And Appeals

To The Honorable Board Of Selectmen:

The Board of Zoning and Building Appeals submits herewith its report for 1960.

As provided by Chapter 40 of the General Laws, as amended, the Board is a tribunal created for the purpose of hearing appeals from the arbitrary restrictions placed upon the Superintendent of Buildings in issuing permits under both the zoning and building by-laws.

The legislature, in its wisdom, has provided for Boards of Appeals, who after conducting public hearings and complying with all provisions of the statute, may, under special conditions, and only by unanimous vote, grant variances and special permits ordering the Superintendent of Buildings to issue either building or occupancy permits.

During the past year, the Board of Appeals has heard thirty-one (31) appeals for variances. Of this total twenty (20) petitions have been granted and nine (9), denied and two (2) were given leave to withdraw. Many weekly meetings and field trips to view various properties throughout the town, were conducted. The Board was pleased to announce that during an organizational meeting at mid-year, Mr. Walter F. Hogan was again unanimously elected Chairman.

In closing, the Board would like to express its gratitude to the members of your honorable body; The Town Manager; Town Counsel C. Carroll Cunningham, members of the Planning Board, The Building Department, The Board of Assessors, and all other officials who have helped them perform their duties, during the past year.

Respectfully,
Walter F. Hogan, Chairman
William B. Merrithew
Thomas A. Hashem
Board of Appeals
Richard J. Spencer
Irving E. Campbell
James F. Hanlon
Associate Members
Richard J. Spencer,
Clerk

Public Health

(Continued from Page 16)

It was with deep regret that the resignation of Roger P. Beckman DMD was accepted as of April 7, 1960. Doctor Beckman, director of the Dental Clinic for approximately thirty-five years, served the people of Saugus very faithfully, conscientiously and efficiently. I am very proud to have been so closely associated with him for the past six years.

Earl E. Chadsey DMD who was appointed to fill the vacancy left by Doctor Beckman's resignation has done an excellent job. The Health Department has been very fortunate in procuring his services.

3. Each month cards are sent out to parents of infants four months of age to remind them to have their children immunized against Diphtheria, Tetanus and Pertussis.

No. of cards sent out to date311
4. Inspections
No. of Nursing Homes3
No. of Kindergartens5
5. Well Child Conference

The Well Child Conference is conducted the first and third Wednesdays of each month at the Legion Hall. Walter V. Gilman M.D. is in charge of this clinic.

Total no. of visits268
No. of new patients34
No. of old patients24
No. of patients immunized58
No. of patients vaccinated39
No. of patients revaccinated20
No. of Polio Inoculations105
No. of clinics held22
6. Immunization Clinics

Clinics for immunization against Diphtheria, Tetanus and Pertussis were held at the Board of Health Office on October 1st, November 5th and December 3rd for the pupils of the first grades and Kindergartens.

Total no. of inoculations given122
A clinic for booster inoculations for students of the sixth and eleventh grades was held at the Board of Health Office on November 5th.

Total no. of inoculations given154
7. Premature Babies

The Premature Baby Law states that the Board of Health is liable for the care of premature infants weighing five pounds or less at birth providing that the parents are unable to pay and application is made within ten days after birth, and providing that the parents have a legal settlement in the town.

No. of premature births17
No. of applications made for assistance7
No. of applicants assisted2
8. Polio Clinics

Two Polio inoculation clinics were held at the Saugus General Hospital on April 2nd and May 21st from 9:30 a.m. to 12:00 p.m. These clinics were held for those who had not completed the series of three inctions and those in need of a booster or fourth injection.

Total no. of injections given1316
9. Asiatic Flu Clinic

Organization Of Saugus Town Government

Voters—Elect

Board of Selectmen

School Committee

Appoint

Board of Appeals
Library Trustees

Election Officers
Registrars of Voters

Town Manager
Appoints

Town Clerk
Town Collector
Town Treasurer
Town Assessors
Town Accountant
Town Counsel

Police
Fire
Superintendent Public Works
Dog Officer
Harbormaster
Scaler of Weights & Measures
Planning Board
Welfare Board
Health
Cemetery Commissioners
Playground Commissioners
Civil Defense
Member Retirement System

Engineers
Water
Highways
Sewers
Parks & Playgrounds
Tree & Mott

OAA
ADC
DA
GR



1960 Report Playground Commission

To the Town Manager:

The Playground Commission during 1960 again accomplished its primary objective of providing a program of recreation and supervised activities for the children of the Town. Perhaps the best measure of our success is in the number of participants, which sharply increased over any previous year. With ten playgrounds in operation for a period of eight weeks the attendance averaged approximately 750 children a day.

The principle activity on our playgrounds takes place during the summer months. The Recreation Director, Mr. Jack White, and his staff planned and presented a program designed to attract children of all ages and tastes. Among other things were featured Softball, Basketball, Volley ball and other sports, children's games, folk dances, story telling, nature walks; an outstanding Arts and Crafts program; swimming trips and educational trips. All who attended this Summer Program found a place where they could be healthy, happily and safely occupied.

An innovation was the 4th of July observance held at Stackpole Field for all the children of the Town. The feature event was a road race for older boys. Follow-

ing this, a series of contests and races were conducted for all comers. Prizes were awarded the winners of all events. Before leaving, every child had his fill of free ice cream and "coke".

Playground activity no longer stops at the end of Summer. This winter the Peanut Hockey and Peanut Basketball programs are being enjoyed by some 300 boys. These programs are possible only because of the willingness of the many unselfish men who give their time and talent to teach and supervise these sports. We are glad of this opportunity to publicly thank these men.

During 1960 the program of modernization of playground facilities was further advanced. Effort was concentrated on bringing the older locations up to par with playgrounds built in recent years. New equipment was added and old worn out swings and see saws were replaced at Anna Parker, Stocker, Stackpole and North Saugus. Equipment at all playgrounds is now in from good to excellent condition.

From time to time we have had occasion to ask for assistance from the Fire Department, the Police Department and the Auxiliary Police. Their willing cooperation has helped our effort to a large extent and deserves public recognition.

Maintenance and repairs continue to be a serious problem. The Public Works Department and Building Department, upon whom we must depend for all this work,

do an outstanding job considering the difficulties involved. However, until more manpower is made available for playground work, our playgrounds are going to be sub-standard in appearance and in state of repair.

Looking forward, this Commission sees two major areas in which improvement must be made if the present level of service to the townspeople is to be maintained:

1. Due to the increasing attendance at the playgrounds the number of people to supervise them must be increased.

2. There is urgent need for additional playing fields for team sports.

Finally, we wish to acknowledge the great contribution to Saugus' Recreation Program made by former chairman Westly F. Rogers, and former Commissioner Arthur Metzger.

Respectfully submitted,

Herbert L. Kimball, Chairman

Dorothy Maher

Edward Koschei

Andrew P. Sorenson

The archaeological research carried on at the Saugus Ironworks Restoration often has been described as part detective story and part treasure hunt.

Working many times from meager clues found among faded manuscripts, the archaeologist and his work crew probed the site for physical evidence of the three-century old pioneer ironworks. Occasionally their shovels would turn up a "treasure" in the form of a relic whose finding would reveal a significant fact about the early plant. A prime example was finding the tuyere pipe which funneled the air from the bellows into the blast furnace. With the original tuyere pipe to study, the architects were able to design a replica of the original furnace bellows.

Archaeologist for the project was Roland Wells Robbins of Concord, Massachusetts.

The butt of a huge oak tree, already 150 years old when Columbus discovered America, was used at the First Iron Works forge as the base for an anvil.

The age of the mammoth tree discovered while excavating the forge area, recently was determined by experts from the Massachusetts Department of Conservation.

Forester John H. Lambert and Chief Forester Harold O. Cook counted the tree's annual growth rings and agreed the tree must have been between 300 and 305 years old when cut. The tree probably was felled when the forge was built in 1647. If so, it must have started as an acorn shortly after 1340.

In a temporary museum at the Iron Works Restoration hundreds of relics found at the site are on display.

CLOCK TURNED BACK

The clock is turned back three centuries as the visitor enters the quaint Ironmaster's House, with its old Bible box, court cupboard and other precious antiques. Even the names of the rooms bespeak a bygone era such names as the Great Room, the Keeping Room and the Weaving Room.

A clinic was held in the Board of Health Office for the Town employees requesting Asiatic Flu inoculations in October.

Total no. of inoculations36

10. Contagious Diseases reported to the Board of Health,

Disease	No. of cases
Chicken Pox	175
Bacillary Dysentery	8
German Measles	12
Infectious Hepatitis	7
Measles	40
Meningitis (Meningococcal)	1
Meningitis (Influenzal)	1
Mumps	5
Pneumonia (Lobar)	15
Polio (non-paralytic)	1
Scarlet Fever	15
Tuberculosis (Pulmonary)	10
Whooping Cough	5
Total	281

Reportable non-contagious
Dog bites122

I have performed various clerical duties, planned clinic programs which included having consent forms distributed, signed and collected, contacted volunteer workers, doctors and nurses, investigated and checked all settlement cases coming under the jurisdiction of the Board of Health.

I have donated forty-four hours to the Red Cross Blood Mobile Unit.

During the year I attended several health conferences conducted at various intervals by the Massachusetts State Nurses Association, The Massachusetts Department of Public Health, New England Health Institute, Staff Educational Program of Public Health Nurses of the Northeastern District, Greater Lynn Conference of Health, Education and Social Workers. I have also attended the meetings of the Saugus General Hospital Disaster Plan Committee of which I am a member.

At this time I wish to express my deepest gratitude to the Graduate Nurses, Mrs. Herbert Amidon and her volunteer workers who gave so generously of their valuable time and assistance to the Polio and Diphtheria Inoculation Clinics. The success of these clinics was due in no small measure to their very fine cooperation.

I am most grateful for the very fine cooperation I have received during the year from Mr. Vincent Pendleton, Administrator of the Saugus General Hospital, Miss M. Genevieve Flood, Directress of Nurses, doctors and hospital personnel.

I am deeply indebted to the members of the Board of Health, Mr. John V. Spencer, agent, Mrs. Mildred Robinson, clerk, doctors and the School Department for their excellent cooperation and assistance in carrying out the various projects for the year.

Respectfully submitted,

Mildred H. Derrah R.N.

Public Health Nurse

Board of Health

APPROVED

Harry E. Wentworth

Peter L. Grady

Edwin B. Faulkner, M.D.